



MASTER CONTRACT FEA/FSD

9/1/2020 – 8/31/2025

TABLE OF CONTENTS

ARTICLE 1.	RECOGNITION.....	4
ARTICLE 2.	DEFINITIONS.....	4
ARTICLE 3.	NONDISCRIMINATION	5
ARTICLE 4.	MANAGEMENT RIGHTS.....	5
ARTICLE 5.	CATEGORIES OF EMPLOYMENT.....	5
ARTICLE 6.	PAYROLL PRACTICES	7
ARTICLE 7.	DEDUCTIONS.....	8
ARTICLE 8.	HOURS OF WORK.....	8
ARTICLE 9.	COMPENSATORY TIME AND OVERTIME.....	10
ARTICLE 10.	HOLIDAYS	10
ARTICLE 11.	MOVING AND TRANSPORTATION EXPENSES	12
ARTICLE 12.	STAFF AND PHYSICAL FACILITIES	13
ARTICLE 13.	DISCIPLINE	14
ARTICLE 14.	RESIGNATIONS.....	14
ARTICLE 15.	REASSIGNMENT	14
ARTICLE 16.	REDUCTION IN FORCE.....	15
ARTICLE 17.	SENIORITY	17
ARTICLE 18.	VACANCIES AND TRANSFERS	17
ARTICLE 19.	MOVEMENT INTO AND OUT OF THE BARGAINING UNIT.....	19
ARTICLE 20.	PERSONNEL FILES.....	20
ARTICLE 21.	ANNUAL LEAVE.....	21
ARTICLE 22.	SICK LEAVE.....	23
ARTICLE 23.	FAMILY MEDICAL LEAVE ACT (FMLA)	26
ARTICLE 24.	JURY LEAVE.....	26
ARTICLE 25.	LEAVE WITHOUT PAY	26
ARTICLE 26.	PERSONAL AND BEREAVEMENT LEAVE.....	27
ARTICLE 27.	MILITARY LEAVE	27
ARTICLE 28.	ADMINISTRATIVE LEAVE.....	28
ARTICLE 29.	EMPLOYEE PROTECTION	28
ARTICLE 30.	OUTSIDE EMPLOYMENT.....	29
ARTICLE 31.	UNION ACTIVITIES	29
ARTICLE 32.	EDUCATIONAL IMPROVEMENT.....	31
ARTICLE 33.	PROFESSIONAL B POSITIONS	32

ARTICLE 34.	INSURANCE.....	33
ARTICLE 35.	RETIREMENT	36
ARTICLE 36.	GRIEVANCE PROCEDURE	37
ARTICLE 37.	SALARY SCHEDULES	40
ARTICLE 38.	STRIKES	41
ARTICLE 39.	MAINTENANCE OF STANDARDS	42
ARTICLE 40.	SEVERABILITY.....	42
ARTICLE 41.	ALL STAFF MEETINGS/TRAINING	42
ARTICLE 42.	EMPLOYEE TRAVEL AND BUSINESS EXPENSES	42
ARTICLE 43.	SUBCONTRACTING/TEMPORARY EMPLOYMENT	45
ARTICLE 44.	SAFE WORKPLACE	45
ARTICLE 45.	PERFORMANCE IMPROVEMENT PROCESS	45
ARTICLE 46.	ONLINE ELECTRONIC REPORTING	46
ARTICLE 47.	DURATION	47
Appendix 1.	Voucher Expense Report	48
Appendix 2.	Seniority List	50
Appendix 3.	Grievance Form	54
Appendix 4.	Performance Improvement Form.....	55
Appendix 5.	Base Salary Schedules	56

ARTICLE 1. RECOGNITION

Section 1. "Florida Education Association" and the State Option Service Units (hereinafter referred to as "FEA" or the "Association") recognizes the Florida Staff Organization, an affiliate of the National Staff Organization, (hereinafter referred to as "FSO" or the "Union") as the exclusive bargaining representative for: all professional and associate employees as defined in Article 2 of this Agreement. Excluded from the unit are the Chief of Staff, Directors, managers and employees designated as confidential and temporary employees. Both FEA and FSO recognize this collective bargaining agreement to be a multi-employer agreement.

Section 2. The Association shall not make any administrative changes which will remove positions from the Union's bargaining unit (e.g. shift a position from the currently assigned area to another administrative area) arbitrarily, capriciously or for the purpose of altering the Union's bargaining unit. If the Association plans to make an administrative change which will have the effect of removing positions from the bargaining unit, it shall notify the Union at least sixty (60) days before the change is scheduled to become effective and shall discuss with the Union steps that might be taken to avoid or minimize impact upon the Union's bargaining unit, including the possibility of a joint request to the National Labor Relations Board for an appropriate modification in the bargaining unit definition.

ARTICLE 2. DEFINITIONS

Section 1. Except as otherwise provided in this Agreement, the following definitions shall apply:

- a) the term "employee" means a person in the bargaining unit defined in Article 1 of this Agreement;
- b) the term "position" means a position in the aforesaid bargaining unit;
- c) the phrase "non-bargaining unit position" or "position outside of the bargaining unit" means any Association position that is not in the aforesaid bargaining unit;
- d) the term "program area" means one of the program or administrative areas of the Association;
- e) the term "minority group employee" means a person who is so classified by the United States Census Bureau.
- f) the term "most recent date of hire" means:
 - (1) the date on which a person began his/her current employment with the Association regardless of whether the person was, on that date, employed in the bargaining unit; or
 - (2) the date on which a person began his/her employment with either the organization previously known as the FTP-NEA or FEA/United regardless of whether the person was, on that date, employed in a bargaining unit;
- g) the term "days" means calendar days unless otherwise indicated;
- h) the term "temporary employee" means a person who is hired in a temporary non continuous position which has a predetermined termination date not to exceed twelve (12) months;

- i) the term “longevity” means the length of full-time employment experience from the most recent date of hire with the Association. Longevity date shall be computed from the most recent date of hire with FEA or either organization previously known as the FTP-NEA or FEA/United;
- j) the term “immediate family” means spouse, domestic partner, child, father, mother, father-in-law, mother-in-law, brother, sister, daughter-in-law, son-in-law, sister-in-law, brother-in-law, grandson, granddaughter, grandmother, grandfather or legal dependent(s); and
- k) the term “job category” means one of the following:
 - (1) Professional (Professional A, Professional B); or
 - (2) Associate (Associate A: Technical, Secretarial,) (Associate B: Skill and Trade Laborers and Clerical).

ARTICLE 3. NONDISCRIMINATION

Section 1. The Association and the Union agree that the provisions of this Agreement shall be applied without discrimination on the basis of race, color, national origin, creed, sex, gender identity, genetic material, religion, sexual orientation, age, disability, marital status, political affiliation, military status, or participation in the lawful activities of the Union, provided that nothing contained in this Section shall be construed to prevent the Association from implementing any provision of this Agreement which affords preferential treatment to an individual on the basis of one or more of the aforesaid factors.

Section 2. No reprisals shall be taken against an employee by reason of his/her utilization of any procedure or his/her participation in any activity provided for in this Agreement or in any existing Association personnel policy.

ARTICLE 4. MANAGEMENT RIGHTS

Except as otherwise expressly provided in this Agreement, the Association reserves the right to manage its operations and to direct its employees through the office of the Chief of Staff or in the absence of a Chief of Staff, the President of the Association, in accordance with the Association policies established by the Delegate Assembly, Governance Board and/or the Executive Cabinet.

ARTICLE 5. CATEGORIES OF EMPLOYMENT

Section 1. There shall be three (3) categories of Association employment as follows:

- a) "Regular Employment" shall commence when an employee, excluding field-based professional employees, has completed one hundred twenty (120) days of continuous employment in a position which:
 - (1) has no predetermined termination date; and
 - (2) calls for the employee to work the basic work period or the normal work week as defined in Article 8, Sections 1 and 2, of this Agreement. Regular employees shall be covered by all the provisions of this Agreement.

- b) "Regular Part-time Employment" shall apply to an employee who works less than the basic work period or normal work week as defined in Article 8, Sections 1 and 2, but has no predetermined termination date. Regular part-time employees shall be covered by the provisions of this Agreement unless where specifically stated, except that:
 - (1) salaries and leave benefits shall be determined on a pro-rata basis as provided in this contract;
 - (2) persons employed in this category shall be entitled to AD&D, Life and Vision insurance; and
 - (3) regular part-time employees are not eligible for seniority.
- c) "Probationary Employment" shall commence on an employee's most recent date of hire (excluding hire as a temporary employee) and shall continue for one hundred twenty (120) days of continuous employment thereafter for all staff, except for field-based professional staff. The probationary period for field-based professional staff shall commence on an employee's most recent date of hire (excluding hire as a temporary employee) and shall continue for one hundred eighty (180) days of continuous employment thereafter. If the employment of a probationary employee is continued beyond the aforesaid probationary period, he/she shall become a regular employee. The Association may extend the probationary employment for a maximum of sixty (60) days. Any further probationary extension shall only be by mutual written agreement of the parties. Such extension shall not be subject to the grievance procedure.

Section 2.

- a) Probationary employment as defined in Section 1 above shall not apply to those who become employees as the result of a change from "Local Option Service Unit status" to "State Option Service Unit status." Such employees shall become regular employees on the effective date of the change to "State Option Service Unit status" provided they have been employed in the converted positions for at least the length of probationary employment provided above. Those who have been employed locally for less than the prescribed probationary period shall complete the prescribed period as probationary employees before becoming regular employees.

The discharge of probationary employees shall not be subject to arbitration.

- b) All or a portion of any annual leave, or sick leave accrued but not used or lost by those employees in Section 2 (a) of this Article before change to "state Service unit status" may be credited to such employees upon change to "state Service unit status" for use as FEA employees.

Section 3. Promotion

- a) Promotion shall be defined as placement of a regular employee in a position that results in movement to a greater salary category.
- b) An employee who accepts a position that results in a promotion will be placed on a period of probation commencing with the effective date of placement in such position. The probationary period shall continue for one hundred twenty (120) days of continuous employment thereafter for all staff, except for field-based professional staff. The probationary period for an employee accepting a promotion to a field-based professional staff position shall continue for one hundred eighty (180)

days of continuous employment commencing with the effective date of placement in such position. The Association may extend the probationary period for a maximum of sixty (60) days. Any further probationary extension shall only be by mutual written agreement of the parties. Such extension shall not be subject to the grievance process.

- c) An employee who does not successfully complete the probationary period as defined above, shall be offered the first available position that is equivalent to the position that he/she previously held. Salary placement shall be in the same category and on the same step (level) as if he/she had remained in the previously held position. There shall be no loss of seniority. This recall right shall be for a period of twenty-four (24) months after the ending date of the probationary period (subject to the provisions of Article 16) unless he/she:
- (1) waives his/her recall right in writing;
 - (2) resigns; or
 - (3) fails to accept recall to the position that he/she has accepted within ten (10) days after receipt of the notice of recall, unless such employee is sick or injured. If an employee has secured temporary employment elsewhere, he/she may, at the discretion of the Association, be allowed additional time before reporting for work.

ARTICLE 6. PAYROLL PRACTICES

Section 1. Salaries shall be stated on either an annual or an hourly basis. Annual pay shall be computed on the basis of twenty-six (26) bi-weekly pay periods. Pay periods shall begin on Monday and end on the second Sunday night following.

Section 2. Pay shall be distributed to employees before noon every second Friday, provided that if such Friday is not a regularly scheduled workday, pay shall be distributed on the last regularly scheduled workday prior thereto. Substitute paycheck or electronic fund transfer shall be available to insure payment to employees on payday.

Section 3. An employee shall be given a statement with his/her regular paycheck setting forth the accumulated hours of sick leave and annual leave credited to him/her, all deductions from his/her gross earnings, his/her accumulated total contributions to his/her appropriate retirement plan(s) and, when available, the hours of sick leave and annual leave utilized by the employee during the preceding pay period.

Section 4. An employee scheduled to be away from his/her regular place of employment on payday shall have the right to receive his/her paycheck after noon on the preceding regularly scheduled workday. The employee must request such advance payment in writing at least ten (10) working days before said payday.

Section 5. An employee shall have the right to receive, not later than the last regularly scheduled workday prior to his/her taking annual leave, any salary due him/her during such annual leave, provided that the annual leave is scheduled for five (5) or more consecutive days. The employee must request such advance payment in writing at least fifteen (15) days prior to the date on which his/her annual leave is scheduled to begin.

Section 6. The Association may, at its discretion, make salary advances to an employee and it shall establish a procedure by which an employee may request such advances.

Section 7. New employees must sign up for direct deposit within the first two weeks of employment.

ARTICLE 7. DEDUCTIONS

Section 1. An employee's paycheck shall have a statement attached showing both his/her earnings for the preceding pay period and the amounts deducted therefrom. All mandatory federal, state, local and other deductions shall be made. In addition, upon receipt of a properly signed authorization form from the employee, the Association shall make deductions for one or more of the following purposes:

- a) financial institutions;
- b) union membership dues and uniformly-applied assessments pursuant to this Agreement;
- c) Association and NEA/AFT membership dues;
- d) employer sponsored 401k plan; and
- e) upon mutual agreement of the Association and the Union other deduction slots may be added or deleted up to a maximum of twenty-four (24).

Section 2. The Union shall indemnify the Association and hold it harmless against any and all claims, suits, demands and other forms of liability, including legal fees and expenses that may arise from compliance with this Article, provided that the deductions have been properly made by the Association.

ARTICLE 8. HOURS OF WORK

Section 1. Professional Employees.

- a) Each manager shall hold a meeting with his/her employees to review assignments and set expectations for the program year. Such meeting shall be conducted in a manner to be determined by the manager. The contents of the meeting shall be memorialized in writing by each manager and provided to the employee within ten (10) days of such meeting. During the year this process may be repeated as assignments are completed, modified, or as new and/or additional assignments are determined. This process may also be utilized to intervene and/or offer assistance to an employee when it is determined by the manager to be appropriate to the successful completion of an employee's assignment. The employee has the right to ask the manager to review the assignment when he/she believes he/she is involved in an unusual prolonged overload. If the employee is not satisfied with the manager's response, he/she may appeal the situation through the grievance procedure.
- b) Upon receiving an assignment, each professional employee shall schedule his/her time in the manner the employee considers most appropriate to the proper functioning of his/her assigned position, as long as the manager concurs. The Association reserves the right to schedule professional employees' time as it deems necessary for effective operations. The Association and the Union agree

that the nature of the job of professional employees requires the working of irregular hours (i.e., weekends, long days and/or long weeks). These irregular hours do not entitle the employee to additional time off. However, both parties recognize that a variance from their normal work schedule and/or work location may be necessary. The employee or the manager may initiate the discussion for such accommodation; however the discretion to grant a variance rests solely with the Association.

- c) Employees shall notify their immediate Supervisor of their availability.
- d) Except as otherwise provided in the contract, employees who have taken approved leave may not modify that leave retroactively.

Section 2. Associate Employees.

The basic work period for each associate employee shall consist of thirty-seven and one-half (37-1/2) hours per week, or seventy-five (75) hours per pay period, which shall be scheduled in accordance with the definition of "normal Association workday" and "normal Association work week", as follows:

- a) The "normal Association workday" shall consist of seven and one-half (7-1/2) consecutive hours except for a one hour unpaid lunch break. The length of the unpaid lunch break may be altered during the summer period described in Section 3.
- b) The Association reserves the right to establish starting times for the employees and to change such starting time as it may from time to time deem necessary for effective operations.
- c) Normal office hours shall be from 8:30 a.m. to 5:00 p.m., Monday through Friday.
- d) An employee may request an adjustment in the normal office hours directly to his/her supervisor. In the event that an agreement on the proposed change in the normal office hours cannot be reached the employee will continue to work normal office hours.
- e) The employee shall have the opportunity to schedule a morning and afternoon break, provided that in no event shall the break be longer than fifteen (15) minutes.
- f) The "normal Association work week" shall consist of thirty-seven and one-half (37-1/2) hours based upon five (5) consecutive seven and one-half (7-1/2) hour days. The normal work week shall begin on Monday, but the Association reserves the right to schedule employees to begin the work week on Tuesday as it may from time to time deem necessary for effective operations.

Section 3. Summer Hours.

The Association shall institute a four-day work week for its employees beginning on the third Monday in June and continuing for a period of six weeks. When July 4th falls on a normal workday, employees will work 8:30 am to 5:00 pm on the other days that week. The structure and timing of summer office hours may be adjusted to meet local or department needs, however, the Association reserves the right to make the final decision regarding summer hours.

Section 4. Reasonable time as defined by the immediate supervisor spent by an employee in travel in order to perform his/her assigned functions away from his/her regular place of employment shall be

considered time worked for purposes of this Agreement. In the event of a dispute over "reasonableness", the Chief of Staff or in the absence of a Chief of Staff, the President of the Association shall define the term.

Section 5. Excess hours may be required by the Association as long as they are necessary and comply with the provisions of this Article. When such excess hours are necessary, they shall normally be assigned to the employee who would ordinarily perform the work requiring the excess hours. In the event more than one (1) employee ordinarily performs such work, excess hour assignments shall be rotated to the extent possible.

Section 6. Activity reports shall be submitted by all employees in accordance with Appendix I.

ARTICLE 9. COMPENSATORY TIME AND OVERTIME

Section 1. All hours worked by associate staff in excess of thirty-seven and a half (37 ½) hours must be approved in advance by the Association.

Section 2. Associate staff shall earn compensatory time off at the rate of one (1) hour off for every hour worked in excess of thirty-seven and one-half (37 1/2) hours, up to forty (40) hours, in a given week for work assigned by the Association. Such compensatory time shall be used within the same pay period or the following pay period in which the excess hours are worked. In the event that the Association determines it is impossible for the employee to use the compensatory time within that time frame, the employee shall receive his/her hourly rate of pay.

Section 3. Work assigned to associate staff by the Association in excess of forty (40) hours per week shall be paid at one and a half (1 ½) times their hourly rate.

Section 4. For purposes of this Article, holidays and paid leaves shall be considered time worked.

ARTICLE 10. HOLIDAYS

Section 1. There shall be sixteen (16) paid holidays as follows:

- a) For the period September 1, 2020 through August 31, 2021
 - September 7 (Labor Day)
 - November 25, 26, 27 (Thanksgiving)
 - December 23, 24, 25, 28, 29, 30, 31 (Winter Break)
 - January 1 (New Year's Day)
 - January 18 (Martin Luther King, Jr. Day)
 - April 2 (Spring Break)
 - May 31 (Memorial Day)
 - July 5 (Independence Day)
- b) For the period September 1, 2021 through August 31, 2022
 - September 6 (Labor Day)
 - November 24, 25, 26 (Thanksgiving)

- December 23, 24, 27, 28, 29, 30, 31 (Winter Break)
 - January 3 (New Year's Day)
 - January 17 (Martin Luther King, Jr. Day)
 - April 15 (Spring Break)
 - May 30 (Memorial Day)
 - July 4 (Independence Day)
- c) For the period September 1, 2022 through August 31, 2023
- September 5 (Labor Day)
 - November 23, 24, 25 (Thanksgiving)
 - December 22, 23, 26, 27, 28, 29, 30 (Winter Break)
 - January 2
 - January 16 (Martin Luther King, Jr. Day)
 - April 7 (Spring Break)
 - May 29 (Memorial Day)
 - July 4 (Independence Day)
- d) For the period September 1, 2023 through August 31, 2024
- September 4 (Labor Day)
 - November 22, 23, 24 (Thanksgiving)
 - December 22, 25, 26, 27, 28, 29 (Winter Break)
 - January 1, 2 (New Year's Day)
 - January 15 (Martin Luther King, Jr. Day)
 - March 29 (Spring Break)
 - May 27 (Memorial Day)
 - July 4 (Independence Day)
- e) For the period September 1, 2024 through August 31, 2025
- September 2 (Labor Day)
 - November 27, 28, 29 (Thanksgiving)
 - December 23, 24, 25, 26, 27, 30, 31 (Winter Break)
 - January 1 (New Year's Day)
 - January 20 (Martin Luther King, Jr. Day)
 - April 18 (Spring Break)
 - May 26 (Memorial Day)
 - July 4 (Independence Day)

Section 2. Regular full-time employees shall be paid for the holidays enumerated in Section 1 above. Regular part-time employees shall be paid only for the hours that they otherwise would have worked if the day were not a holiday.

Section 3.

- a) If a paid holiday occurs when an employee is on an unpaid leave of absence, he/she shall not be paid for such holiday.
- b) If a paid holiday occurs when an employee is on a paid leave of absence, such day shall not be credited to the leave time and shall not be construed as an additional holiday.

Section 4. If a professional employee is required to work on a holiday, he/she and the manager may re-schedule that holiday on a different workday. If a regular employee not categorized as "professional" is required to work on a holiday, he/she shall be compensated at the rate of two (2) times his/her hourly rate for each hour worked.

ARTICLE 11. MOVING AND TRANSPORTATION EXPENSES

Section 1. The actual cost of moving and transportation expenses shall be reimbursed upon submission of receipts as per the chart below in Section 2, up to the standard reimbursement for the distance of the move for all newly hired staff.

Section 2. Any staff person promoted or who voluntarily transfers to work at a location which is not in the same metropolitan area is eligible for moving expense reimbursement as per the chart below, up to the standard reimbursement for the distance of the move.

Mileage	Standard Reimbursement
<200 miles	\$1500
200 – 1599 miles	\$7.50 per mile
1600+ miles	\$12,000

Section 3. Employees who are required to relocate to a different area as the result of a layoff within one (1) year after being reassigned or transferred to a different area shall be compensated as follows:

- a) an amount equal to the airfare, coach class, between the aforesaid locations for himself/herself and each member of his/her immediate family who moves with him/her, or the IRS rate per mile for miles driven in the employee's own automobile between the aforesaid locations, whichever is less, plus reasonable expenses, for lodging and meals, and in the event the employee is unable to occupy his/her new place of residence, reasonable expenses for lodging and meals shall be paid for a period of normally not more than fourteen (14) days. Up to an additional fourteen (14) days for a total of twenty-eight (28) days may be granted in exigent circumstances upon the mutual agreement of the Association and the Union;
- b) the actual cost of moving the employee's normal household goods, including packing, unpacking and reasonable insurance;
- c) the reasonable cost of moving one automobile; and
- d) an amount equal to the airfare, coach class, for the employee and his/her spouse for one (1) round trip from his/her pre-Association place of employment to the place of his/her Association employment for the purpose of obtaining housing and/or making other personal arrangements, or the IRS rate per mile for miles driven in the employee's own automobile, between his/her pre-Association place of employment and the assigned location, whichever is less, plus reasonable

expenses for lodging and meals, for the employee and his/her spouse for up to four (4) days and three (3) nights.

Section 4. The benefits provided in Section 3 above shall be available to employees who are required to relocate as a result of involuntary reassignment or involuntary transfer or who are displaced pursuant to Article 16, Section 4, of this Agreement, except that such employees shall be reimbursed for expenses in Section 3 a) for up to fourteen (14) days and for the installation of one (1) telephone line with up to two (2) extensions.

Section 5.

- a) If an employee is required to relocate within the meaning of Section 3 above as the result of an involuntary transfer or reassignment and is unable to sublet or terminate the lease on an apartment or house, the Association shall assume the liability for the lease for a period not to exceed six (6) months at a rate of not more than \$1,000 per month.
- b) If an employee is required to relocate within the meaning of Section 3 above as the result of an involuntary reassignment or transfer and is unable to sell his/her residence, the Association shall assume the liability for the monthly cost of the mortgage for a period not to exceed six (6) months at a rate of not more than \$1,000 per month.

Section 6. An employee notified of a transfer may request the special designation of “Permanent Long-Distance Assignment.” The Chief of Staff or in the absence of a Chief of Staff, the President of the Association, will determine the appropriateness of such designation. In lieu of transfer to a new location, the employee may perform the duties of the assignment subject to the following provisions:

- a) The employee may secure an apartment subject to approval of, and paid for by the employer; and
- b) Living expenses, including food, shall be the responsibility of the employee. The employee may return home at the employer’s expense at least once every two weeks. If an employee desires to return home more often, it will be at the employee’s expense, outside of the employee’s normal work hours.

ARTICLE 12. STAFF AND PHYSICAL FACILITIES

Section 1. The Association shall provide professional employees with Associate staff and all staff with office equipment, supplies and space as may be adequate for the proper performance of their assigned functions.

Section 2. The Association shall provide a laptop, monitor, docking station, keyboard, mouse and printer/scanner. For professional employees with home offices, the Association will reimburse for internet service.

Section 3. Parking for employees assigned to the Association headquarters office(s) shall be provided without cost to such employees. The Association shall bear the cost of the initial card and one replacement during the term of the contract. Any additional replacement costs for lost cards shall be borne by the employee.

ARTICLE 13. DISCIPLINE

Section 1. Progressive discipline shall be used where appropriate and shall be primarily for the purpose of allowing for the rehabilitation of an employee who demonstrates recurring or chronic problems of the same nature that adversely impact upon his/her work. The steps which will be followed in administering progressive discipline are as follows:

- a) verbal reprimand;
- b) written reprimand;
- c) suspension without pay; and
- d) dismissal.

Section 2. Just Cause. No employee shall be disciplined without good and just cause.

Section 3. No disciplinary action as described herein will be taken against a unit member in the presence of the employee's co-workers, with the exception of the employee's union representative.

Section 4. Discharge. In accordance with Sections 1 and 2 above, discharge for just cause shall be according to the following procedure: The employee and FSO shall receive written notice of discharge setting forth the specific reasons therefore, along with references to deficiencies and efforts to correct same, where appropriate. The employee may be suspended with pay by his/her supervisor pending final determination by the Chief of Staff or in the absence of a Chief of Staff, the President of the Association.

Section 5. Rights to Appeal. Any disciplinary action taken against an employee shall be subject to appeal through the grievance procedure set forth in Article 36. In the event any disciplinary action is found to be arbitrary, capricious, or without just cause, an arbitrator may order reinstatement, payment of lost wages, or other appropriate remedies.

ARTICLE 14. RESIGNATIONS

Professional employees shall provide the Association at least four (4) weeks' written notice of intent to resign. Other full-time regular employees shall provide the Association at least two (2) weeks' written notice of intent to resign. Regular part-time employees shall provide the Association no less than one (1) week's written notice. In each case, an effective date of resignation shall be indicated.

ARTICLE 15. REASSIGNMENT

The Association reserves the right to take actions which may be necessary to improve the efficiency and/or effectiveness of its operations, including staff reassignment.

- a) After providing the affected employee(s) advance written notice sixty (60) days prior to the effective date of the change, the Association may reassign an employee from one department to another department or reassign an employee from one supervisor to a different supervisor if the employee's job functions remain essentially the same, and the employee is not assigned to work in a different city. The Association and FSO may agree to waive the sixty (60) day notification requirement.

- b) The Association shall meet with the affected employee(s) prior to the effective date of the change to discuss the potential impact(s) of the change. The Association shall provide the employee with such training as may be necessary for the employee to perform any newly-assigned functions and/or responsibilities.

ARTICLE 16. REDUCTION IN FORCE

Section 1. The Association reserves the right to take actions which may be necessary to improve the efficiency and/or effectiveness of its operations, including structural reorganization, and to lay off employees in implementation of such actions. The Association further reserves the right to lay off employees for economic reasons.

Section 2. If the Association takes any action pursuant to Section 1 above, no employee shall be laid off if there is any vacant position in the bargaining unit which he/she is qualified to fill or could, with reasonable training, become qualified to fill. The movement of the employee to such a position shall be considered an involuntary transfer without the requirement of posting, provided that the employee's preference(s) shall be considered before the transfer is made if more than one (1) vacancy exists for which the employee is qualified. Upon request, the Association shall provide its reasons in writing for not transferring the employee to his/her preferred position.

Section 3.

- a) If a layoff becomes necessary in a job category, the employees in that job category shall be laid off in the reverse order of seniority, provided that the more senior employee is qualified to perform the work remaining in the job category.
- b) Regular part-time employees within a job category shall be laid off prior to regular full-time employees within the same category.
- c) Written notice of a layoff will be given to an employee and to the Union at least two (2) months before the action is to become effective. It is understood that the Association reserves the right to lay off an employee without notice, provided that the employee receives full pay and benefits for the required period of notice.
- d) In the event a reduction in force becomes necessary, the Association will assist laid-off employees in securing employment of a similar nature.

Section 4.

- a) When vacancies occur in the bargaining unit, laid off employees shall be recalled in seniority order within job categories, and provided further that all regular employees shall be recalled before any part-time employees are recalled.
- b) Notice of recall shall be given by e-mail and registered mail to the last address given to the Association by the employee. A copy of the notice of recall shall be given to the Union. If an employee fails to respond within five (5) days after delivery of the above notice of recall, he/she shall be deemed to have refused the position offered.

- c) An employee who is placed in a position previously held by a less senior employee who has been laid off shall:
 - (1) retain all of his/her accrued benefits;
 - (2) receive the current salary of the employee that he/she has displaced or continue at his/her current level (whichever is greater); and
 - (3) have his/her benefits computed thereafter on the basis of the latter salary.
- d) If an employee has displaced another employee or has been recalled to a position other than that which he/she held immediately prior to his/her layoff, he/she shall remain eligible for recall in accordance with the provisions of subsection (a) above. An employee who is laid off shall remain on the recall list for twenty-four (24) months after the effective date of his/her layoff unless he/she:
 - a) waives his/her recall right in writing;
 - b) resigns; or
 - c) fails to accept recall to the position that he/she has accepted within ten (10) days after receipt of the notice of recall, unless such employee is sick or injured. If an employee has secured temporary employment elsewhere, he/she may, at the discretion of the Association, be allowed additional time before reporting for work.
- e) Employees on the recall list who assume any temporary or part-time position with the Association will not compromise their status on the recall list for any future permanent, full-time positions.

Section 5. Nothing contained in this Article shall be construed to prevent the Association from placing a minority group employee or a female employee in any position for which he/she is qualified, provided that this does not result in the displacement of another employee with greater seniority. No minority group employee or female employee who is qualified to fill any authorized bargaining unit position shall be laid off unless the percentage of minority group employees or female employees, as the case may be, in the bargaining unit thereafter would be at least twenty-two percent (22%). For purposes of this subsection, minority group employees and female employees shall each constitute a separate group and among the employees in each such group, seniority shall prevail.

Section 6. An employee who has been laid off in accordance with this Article shall receive a lump sum payment pursuant to the schedule below. Such payment shall be computed at the rate said employee was receiving as of the date of his/her lay off:

Longevity	Amount of Severance Pay
6 months	3 weeks
2 years	6 weeks
3 years	9 weeks
4 years through 9 years	12 weeks
10 years and over	15 weeks

In addition to the lump sum payment, the employee shall be entitled to all insurance benefits provided for in Article 34 for a period of thirty (30) days.

Section 7. Payment provided for in Section 7 shall be made within three (3) working days after the layoff becomes effective, provided that if an employee is recalled or otherwise resumes active employment with the Association, he/she shall pay to the Association an amount equal to the difference, if any, between the number of weeks of severance pay that he/she received and the number of weeks that he/she was not actively employed by the Association.

ARTICLE 17. SENIORITY

The seniority date shall be calculated by the most recent date of hire. Time spent on paid leaves of absence for all purposes shall be counted in computing an employee's seniority; time spent on unpaid leaves of absence and layoff shall not be counted in computing seniority. If two or more employees have the same seniority, the relative order of seniority among them for purposes of this Agreement shall be determined by the drawing of lots. The seniority list shall include the employee's name and seniority date and be included as Appendix 2.

ARTICLE 18. VACANCIES AND TRANSFERS

Section 1. Vacancies Defined. A vacancy shall be deemed to exist when:

- a) a new position is authorized;
- b) a person occupying an authorized position leaves the position and the position remains authorized;
or
- c) a position is reclassified (i.e., changed job category). A vacancy shall not be created by the addition of a position to the Union's bargaining unit that results from the conversion of a Service Unit from "local service" to "state service" status and the incumbent continues to hold said position.

Section 2. Posting of Vacancies. In the posting of vacancies, the Association shall proceed as follows:

- a) the Association shall provide each member of the bargaining unit with a notice of the vacancy. The notice of vacancy shall include the title, area, salary range, job category, and minimum qualifications of the position. A copy of said notice shall be given to the Union at the same time.
- b) vacancies will be posted internally for five days after providing the Union with a copy of the notice of vacancy. During this period, only members of the bargaining unit may apply for the vacancy.
- c) upon request, the Association shall provide an applicant and/or the Union with a copy of the job description for the position.
- d) the notice of vacancy shall remain posted for not less than ten (10) working days before the position is filled permanently.
- e) any member of the bargaining unit may apply for any posted vacancy for which he/she considers himself/herself qualified.

Section 3. Voluntary Transfers.

- a) Any professional staff member of the bargaining unit who has been in their current position for twenty-four (24) months may apply for a voluntary transfer to any posted vacancy within the same job category as defined by Article 2 for which he/she considers himself/herself qualified. The Association shall acknowledge his/her application in writing.
- b) Associate staff shall have the right to apply for any position within the organization for which he/she considers himself/herself qualified, subject to the conditions set forth in Section 4 below.

Section 4. Filling Vacancies.

- a) When the Association fills a vacancy, it shall first comply with the provisions of Article 16 of this Agreement, when applicable. Interviewed applicants shall be judged on the basis of their ability to perform the work in question. When the qualifications of interviewed applicants for professional positions are substantially equal, preference shall be given to current employees and, among such employees, those with the greatest longevity with FEA.
- b) When the qualifications of interviewed applicants for associate positions are substantially equal, preference shall be given to current employees who have been in their position for twelve (12) months, and among such employees, those with the greatest longevity with FEA.

Section 5. Applicants. Current employees who apply for a position outside of their job category or for a voluntary transfer and who are not interviewed for the position, will receive verbal notification prior to the interview process. Upon the request of the employee, a conference will be held to discuss the reasons for not being interviewed. The Association shall provide to an employee seeking a voluntary transfer and those who have been interviewed for a position, within ten (10) days of decision, its reasons in writing for not transferring him/her to the position for which he/she applied.

Section 6. Involuntary Transfers.

- a) The Association reserves the right to transfer employees involuntarily from one position to an equivalent position in the same job category if it determines that such transfer is necessary because of an emergency, to prevent undue disruption of the program or to better utilize the services and skills of the employee. No such transfer shall result in a reduction of salary or any other benefits provided for in this Agreement. Reasons for the involuntary transfer shall be stated in writing and may be appealed through the grievance procedure. An employee shall be given written notification prior to the transfer. Employees required to relocate shall be given ninety (90) days' notice. Employees not required to relocate shall be given forty-five (45) days' notice. The Association and FSO may agree to adjust the notification period.
- b) If an employee is involuntarily transferred, the Association shall provide the employee with such training as may be necessary to qualify him/her for his/her new position. If the Association seeks to transfer an employee involuntarily and the employee feels such transfer is inimical to his/her best interest, the Association shall, at the employee's request, enter into negotiations with the Union in an effort to reach a mutually acceptable solution to the problem. If the problem is not resolved to the

employee's satisfaction, the Association reserves the right to make the transfer in question and the employee may file a grievance alleging only a violation of the procedures required by this or any other Article of this Agreement.

- c) An employee may not be involuntarily transferred from a position in one location, office or community to another position in a different location, office or community more than once in a two (2) year period from the date of the event unless there is no other employee who is qualified for the position to be filled by involuntary transfer.
- d) An employee who is involuntarily transferred to a temporary position in a different location, office or community may not be so transferred for a period of more than twelve (12) months from the date of the event without concurrence of the employee and the Union. Said employee shall have the right to return to his/her original position, if such position still exists, or to an equivalent position at the conclusion of his/her temporary transfer.
- e) The Association shall align the overall job responsibilities and priorities of any employee who is assigned to assume the responsibilities of another employee who has been involuntarily transferred.

Section 7. General.

- a) Nothing contained in this Article shall be construed to require the Association to fill a vacancy or to fill a position for which a notice of vacancy has been posted. However, if the Association does not fill a vacant position, the Union shall, upon request, be given the reasons in writing and may not appeal the decision through the grievance procedure. Upon request, employees who have applied for a position that is not filled shall be given the Association's reasons in writing for not filling such position.
- b) All of the preceding Sections of this Article except Section 2 shall be subject to the provisions of the Association Affirmative Action Program and policies.

Section 8. In addition to posting vacancies as defined in Section 1, the Association shall post all vacancies occurring in non-bargaining unit positions. The Association shall provide each member of the bargaining unit and the Union with a Notice of Vacancy at the same time such Notice of Vacancy is provided to all others. The Notice of Vacancy shall remain posted for not less than ten (10) working days before the position is filled permanently. Upon request, the Association shall provide an applicant and/or the Union with a copy of the job description for the position. It is understood that the filling of vacancies in non-bargaining unit positions shall not be subject to the provisions of this Article or Article 36.

Section 9. The Labor Management Committee shall meet to identify and discuss all outstanding vacancies in the FSO bargaining unit by a mutually agreed upon date.

ARTICLE 19. MOVEMENT INTO AND OUT OF THE BARGAINING UNIT

Section 1. If an employee moves from a bargaining unit position to a non-bargaining unit position within the Association and later returns to a bargaining unit position, the following shall apply:

- a) seniority shall be computed the same as if the employee had never left the bargaining unit;

- b) benefits shall accrue in accordance with seniority;
- c) accrued benefits shall be restored to the status as of the date the employee left the bargaining unit except to the extent that such benefits may have been utilized while employed outside of the bargaining unit; and
- d) the employee shall be placed on the appropriate level of the salary schedule.

Section 2. If an employee moves from a non-bargaining unit position to a bargaining unit position, he/she shall upon entering the bargaining unit be credited with seniority computed in accordance with Article 17 of this Agreement and shall accrue benefits in accordance with such seniority. Any benefits that the employee may have accrued while employed outside of the bargaining unit shall remain available for use by him/her in accordance with the terms on which they were accrued; provided, however, that such employee is placed on the appropriate step of the Salary Schedule set forth in Article 37 of this Agreement.

Section 3. If a new bargaining unit position is authorized, the functions of which are the same or substantially equivalent to those of a prior non-bargaining unit position (e.g. differing only in the elimination of the supervisory aspects of the position; included in the bargaining unit as the result of an administrative reassignment of the position; etc.), the Association reserves the right to fill such position with a non-bargaining unit employee who previously occupied it if such employee is qualified to perform the work in question, notwithstanding the provisions of Article 18 of this Agreement.

Section 4. Disagreement as to the bargaining unit status of employee positions not specifically set forth in Article 1 shall be resolved either by negotiations between the parties or by the NLRB.

ARTICLE 20. PERSONNEL FILES

Section 1.

- a) An employee shall have the right, upon request, to review the contents of his/her employment file(s). A representative of the Union may, at the employee's request, accompany him/her in his/her review.
- b) Personnel files may not be removed from the Administrative/Personnel Office.
- c) A sign out/in log will be maintained to establish the record of access to the Personnel files.

Section 2. An employee's job description shall be included in his/her personnel file. Said job description shall be updated as necessary to reflect changes in the employee's functions. The Association will consult with the employee and FSO President when changes are being made.

Section 3.

- a) Any material derogatory to an employee's conduct, service, character or personality which is placed in his/her personnel file shall be shown to the employee. The employee shall acknowledge that he/she has read such material by affixing his/her signature to the actual copy to be filed, with the

understanding that such signature merely signifies that he/she has been shown the material and does not necessarily indicate agreement with its contents.

- b) An employee shall have the right to file an answer to any material of the type indicated in subsection (a) above which is included in his/her personnel file and such answer shall be attached to the file copy. An employee who alleges that information in his/her personnel file is false or misleading to his/her detriment shall have the right to file a grievance at Step 2 of the Grievance Procedure set forth in Article 36 of this Agreement, for the purpose of having such information corrected or removed.

Section 4. A separate file shall be maintained for applications to fill vacancies or requests for transfer or promotion and related documents. An employee shall have the right to review any material in this file which relates to him/her. This file shall not be available to the employee's immediate supervisor or to the Union without the written consent of the employee concerned.

Section 5. It is expressly understood that Sections 1, 2, 3 and 4 above shall not apply to communications from a pre-Association employer of the employee which were requested by the Association before the employee was hired.

ARTICLE 21. ANNUAL LEAVE

Section 1. An employee, as of the effective date of this Agreement, shall accrue annual leave based upon longevity with the Association, at the rate specified below:

LONGEVITY	Per Pay Period		Per Year
	Associate	Professional	
0 years	3.5 hours	0.46 days	(12 days)
1 year	5.5 hours	0.73 days	(19.1 days)
2 years	5.9 hours	0.79 days	(20.5 days)
3 years	6.3 hours	0.84 days	(21.8 days)
4 years	6.7 hours	0.89 days	(23.2 days)
5 years	7.1 hours	0.95 days	(24.6 days)
6 years	7.5 hours	1.0 day	(26 days)

Section 2. For purposes of accruing annual leave under Section 1 above, unpaid leaves of absence, time spent on layoff in excess of four (4) consecutive weeks, time spent on sabbatical leave, and time spent on sick leave advanced pursuant to the Shared Sick Leave Pool, shall not be counted as working time.

Section 3.

- a) At the end of the fiscal year, annual leave in excess of twenty-six (26) days shall be transferred to sick leave.
- b) At the end of the fiscal year, employees may receive a cash payment for up to (5) five days of unused annual leave provided their remaining annual leave balance is at least (10) ten days. Upon receipt of such payment, those days shall be deducted from their leave balance.

- c) Employees shall manage their annual leave use in accordance with the work and needs of the Association. If there are extenuating circumstances, the Chief of Staff, or in the absence of a Chief of Staff, the President of the Association may extend the leave usage period.

Section 4.

- a) Except in case of emergency, an employee shall notify the Association in advance of the date on which he/she desires to take annual leave according to the following schedule:

ADVANCE NOTICE TO THE ASSOCIATION	LENGTH OF ANNUAL LEAVE	MANAGEMENT TO RESPOND WITHIN
10 workdays	More than 2 consecutive weeks	5 workdays
5 workdays	3 consecutive days to 2 consecutive weeks	3 workdays
24 hours	Less than 3 consecutive days	24 ours

- b) Except as otherwise provided below, an effort shall be made by the Association to schedule an employee's annual leave at the time requested, provided that the Association reserves the right to make the final decision in this regard.
- c) Once annual leave has been scheduled it may thereafter be changed by the Association only if necessary to meet unforeseen operating requirements and then only with the approval of the Chief of Staff or in the absence of a Chief of Staff, the President of the Association. If the Association makes such a change, it shall reimburse the employee for any deposit losses sustained by him/her as a result thereof.
- d) An employee traveling on official Association business may, with the advance approval of the Association, schedule his/her annual leave before or after such business.
- e) Professional employees may take annual leave only in units of one day. All other hourly employees may take annual leave in units of one-half (1/2) hour.
- f) Annual leave shall accrue from an employee's date of hire and an employee shall be eligible to use such leave as earned.

Section 5.

- a) If a paid holiday occurs while an employee is on annual leave, the employee shall not be charged annual leave for that day.
- b) If an employee becomes ill or injured during his/her annual leave, the period of such illness or injury may, at the employee's option, be charged to his/her accrued sick leave, provided that the Association may require the employee to submit a doctor's certificate indicating that the illness or injury required confinement.

Section 6. Upon permanent separation from the Association for any reason, an employee shall be reimbursed for unused annual leave in the pay period following the return of Association property, including any and all electronic work product data. The employee shall have access to their equipment, networks, and e-mails to remove any personal information prior to the submission of the equipment.

Section 7. Should an employee die while in the employment of the Association, annual leave and sick-leave benefits listed in this Contract shall be transferred to a designated beneficiary of the employee.

ARTICLE 22. SICK LEAVE

Section 1.

- a) Except as otherwise provided in subsection (b) below, an employee shall accrue sick leave proportionally each pay period at the rate required to earn eighteen (18) sick leave days per year. Unpaid leaves of absence, time spent on sabbatical leave, and time spent on leave advanced pursuant to the Shared Sick Leave Pool, shall not be counted as working time. An employee shall accrue sick leave from his/her most recent date of hire, shall be eligible to use sick leave as earned, and shall accrue sick leave indefinitely.
- b) Each newly hired employee shall be able to access up to four (4) days sick leave on the first day of employment. If the employee uses such days but terminates before earning the sick time, the payment will be deducted from the employee's final compensation.
- c) Part-time employees shall accrue sick leave on a pro rata basis.

Section 2.

- a) Sick leave may be used for the following purposes only:
 - (1) personal illness which either incapacitates the employee and/or which endangers the health of other employees;
 - (2) personal injury which incapacitates the employee;
 - (3) medical and dental examinations or treatments that cannot be scheduled during non working hours. Except in case of emergency, an employee shall give forty-eight (48) hours advanced notice when sick leave is to be taken for this purpose;
 - (4) a maximum of twelve (12) weeks of accumulated leave may be used following:
 - a) the birth of a child of the employee and the care following the birth. An extension of this time may be granted if the employee's attending physician certifies in writing that the employee's health prohibits her from substantially performing her normal duties. Time used prior to the birth of a child will be charged to sick leave;
 - b) the adoption of a child with the employee including the events and process leading up to and the care following the adoption; or

- c) the placement and/or care of a child in the foster care of the employee.
 - (5) illness of or injury to a member of the employee's immediate family, relative or member of household which requires the employee's presence. An employee shall be entitled to use up to ten (10) days of sick leave for this purpose in anyone (1) contract year. Use beyond ten (10) days shall be at the discretion of the Association;
 - (6) personal leave as provided in Article 26; or
 - (7) bereavement leave.
- b) An employee absent for five (5) or more consecutive days under subsection (a) (1), (2) or (4)(a) may be required by the Association to submit a doctor's certificate.

Section 3. If a paid holiday occurs while an employee is on sick leave, the employee shall not be charged sick leave for that day.

Section 4. The Association may require an employee to leave work if his/her continued presence would endanger the health of other employees. An employee required to leave work under this provision shall be placed on sick leave. If such leave is not available to him/her, the employee may, at his/her option, charge such leave to any other available paid or unpaid leave.

Section 5.

- a) An employee who is absent on sick leave is required to notify his or her manager immediately, except in the case of an emergency. An employee shall make every effort to keep his or her manager informed as to his/her anticipated date of return.
- b) An employee who has been on sick leave for thirty (30) days or more shall notify the Association of his/her desire to return to active employment. Within five (5) working days after receipt of said notice, the Association shall assign the employee to the same position that he/she held at the time his/her leave commenced, or if that position is no longer an authorized Association position to an equivalent position, provided that an employee who is on sick leave shall be subject to the provisions of Article 16 of this Agreement regarding layoff and displacement and the obligations imposed upon the Association by this subsection shall be subject to the implementation of said provisions.

Section 6. Shared Sick Leave Pool

- a) Effective September 1, 2015, the prior Sick Leave Bank shall be modified as follows:
 - (1) No new days will be contributed.
 - (2) Only those days in the prior Sick Leave Bank that were donated from unused annual leave will transition to the new Shared Sick Leave Pool.
 - (3) Until August 31, 2021, or until the hours currently in the Shared Sick Leave pool are exhausted – whichever shall occur first – the following provisions shall apply:

- a) The pool shall be established for Association employees' use only.
 - b) The pool must be accessed in writing.
 - c) A Shared Sick Leave Pool Review Panel shall review all requests and respond within ten (10) working days.
 - d) The Shared Sick Leave Pool Review Panel shall determine whether the request meets the established guidelines, and grant or reject the request.
 - e) The Association's Chief of Staff or in the absence of a Chief of Staff, the President of the Association, shall designate a confidential employee to maintain records for the Shared Sick Leave Pool.
- b) Access: The employee wishing to use the pool must apply, in writing, to the Shared Sick Leave Pool Review Panel and indicate the number of days needed and the nature of the illness or injury. When requested by the Association, the employee shall submit a physician's statement that verifies the illness or injury.
 - c) Guidelines: An employee shall be able to use a maximum of 65 workdays per fiscal year. To begin utilization of the pool, the employee must first exhaust his/her sick leave and utilize five (5) workdays of paid or unpaid leave, which shall be granted by the Association. Use of the pool shall be for non-elective surgical procedures, catastrophic/chronic illnesses, and/or debilitating injuries or illnesses.
 - d) Shared Sick Leave Pool Review Panel: The Shared Sick Leave Pool Review Panel shall consist of seven (7) members (four (4) appointed by FSO; and three (3) appointed by the Association).

Section 7. On September 1, 2021 or exhaustion of the Shared Sick Leave Pool it will become a Voluntary Donation Pool with a balance of two thousand (2000) hours. Any unused hours from the Voluntary Donation Pool will expire on August 31, 2024.

Section 8. Voluntary Donation of Sick Leave. Upon the depletion or expiration of the Sick Leave Pool as described in Article 22, Section 6(a)(3), the following provisions regarding donation of sick leave will be enacted:

- a) An employee who has exhausted his or her paid sick and annual leave may seek a donation of sick leave through the Director of Human Resources when a verified illness, accident, or injury to them or an immediate family member requires them to be absent from work for five (5) or more workdays. A claim will be deemed verified upon receipt of medical documentation from a treating medical provider. The Director of Human Resources will send an email to all FEA staff notifying that an anonymous employee is eligible and seeking donated sick leave (no medical information will be shared in this email communication). An employee may only receive four hundred eight-seven and half (487.5) hours (sixty-five (65) workdays) of donated leave each contract year.
- b) Employees wishing to voluntarily donate leave to a colleague must notify the Director of Human Resources via email prior to the end of the payroll period in which the donated leave is needed. Donated sick leave will not be applied retroactively more than one prior payroll period. Sick leave

hours must be donated in whole day increments. The donating employee must retain at least seventy-five (75) hours (ten (10) workdays) of sick leave for themselves.

- c) Donate sick leave will be used in the order it is received. Unused donated sick leave hours will be returned to the donating employee.
- d) Until August 31, 2024, all donated hours will be matched four to one from the Voluntary Donation Pool.

ARTICLE 23. FAMILY MEDICAL LEAVE ACT (FMLA)

Section 1. An eligible employee is entitled to leave in accordance with the Family Medical Leave Act (FMLA) and applicable Federal Regulations. Complete and updated eligibility information can be found on the Department of Labor website at www.dol.gov/whd/fmla and will be posted on FEA's employee ADP program.

Section 2. FMLA leave shall be concurrent with other applicable leaves specified in this Agreement. Such leaves shall be interpreted so as to comply with the requirements of the FMLA. During FMLA leave, the Association shall continue to pay for insurance coverage; therefore, employees shall substitute any accrued, applicable paid leave for unpaid FMLA.

Section 3. The Association in consultation with FSO may implement reasonable rules and regulations with regard to the use of leaves within the scope of FMLA; however, no application of FMLA provisions shall limit or reduce leaves provided in this Agreement.

ARTICLE 24. JURY LEAVE

An employee who is summoned for jury duty shall be granted jury leave, which shall have no bearing on other types of leave available to the employee. The employee's compensation shall be at his/her regular hourly rate for the regular workday or work week, payable in the usual payroll manner by the Association, with compensation for expense reimbursements for jury duty retained by the employee.

ARTICLE 25. LEAVE WITHOUT PAY

Section 1. The Association may grant regular employees leave without pay for the following purposes:

- a) extended vacation;
- b) advanced study;
- c) temporary employment by another employer;
- d) travel;
- e) civic or community service;
- f) extended illness exceeding accrued sick leave;
- g) childcare;

- h) parental leave; or
- i) other purposes which are mutually agreed upon between the Association and the employee.

Section 2.

- a) Time spent by an employee on leave without pay shall not be counted as time worked for purposes of accruing any benefits under this Agreement nor shall such time be included in determining the employee's seniority, his/her eligibility for sabbatical leave, or his/her completion of the probationary period.
- b) An employee on non-FMLA leave without pay shall have the option of continuing any insurance plans provided for in Article 34 of this Agreement. The cost of this coverage shall be paid by the employee to the Association in monthly payments.
- c) An employee's retirement shall be continued for the first thirty (30) days of leave without pay. After thirty (30) days, the employee may continue to participate in the retirement plan at full cost to the employee. If an employee elects to discontinue his/her participation in the Association Retirement Plan(s) while he/she is on leave without pay, he/she may, upon his/her return to active employment, "buy back" the time lost if this option is available as specified in the terms of the Plan(s).

Section 3. Any employee who has been on leave without pay, should he/she desire a return to active employment with the Association, shall be assigned to the same position that he/she held at the time the leave commenced or, if that position is no longer an authorized position, to an equivalent position.

Section 4. Except as otherwise expressly provided for in this Agreement, Sections 2 and 3 above shall apply to all leaves without pay.

ARTICLE 26. PERSONAL AND BEREAVEMENT LEAVE

Section 1. Each employee shall be granted up to three (3) days of personal leave with pay each contract year to attend to personal business matters which require the employee's absence during working hours. Personal leave used by an employee shall be charged to his/her accumulated sick leave. Except in the case of emergency, at least one (1) day's advance approval by the Association is required for an employee to take personal leave. No explanation as to the purpose of such leave shall be required.

Section 2. Each employee shall, in addition to the leave provided in Section 1 above, be granted up to three (3) days of bereavement leave in the event of a death of a member of the employee's immediate family. Any additional bereavement leave days may be charged to sick leave. In addition to the leave provided above, one day leave shall be granted for funerals in case of death of other family members.

ARTICLE 27. MILITARY LEAVE

Section 1. An employee recalled into the armed services for reserve duty shall have the following options:

- a) to take annual leave or leave without pay for up to four (4) weeks or the period of his/her reserve duty, whichever is less; remitting to the Association the compensation received from the armed services if paid leave is taken; or
- b) to take annual leave or leave without pay for the entire period of the reserve duty or for that period of the reserve duty which exceeds four (4) weeks and keep the compensation or the appropriate portion thereof received from the armed services. An employee taking leave under this Section must report for work on the first regularly scheduled workday following his/her release from the armed services.

Section 2.

- a) An employee involuntarily inducted into the armed services or recalled from reserve status to active duty shall be eligible, at his/her option, for an unpaid leave of absence for: (1) the entire period of his/her induction or recall, or (2) that portion of his/her induction or recall which exceeds his/her accrued annual leave.
- b) If an employee who has taken leave pursuant to this Section makes application for reinstatement within ninety (90) days after his/her discharge from the armed services, he/she shall be assigned to the same position that he/she held at the time the leave commenced or to an equivalent position, provided that an employee who is on military leave shall be subject to the provisions of Article 16 of this Agreement regarding layoff and displacement and the obligations imposed upon the Association by this subsection shall be subject to the implementation of said provisions. Upon his/her return to active employment, the employee shall receive the salary to which he/she would have otherwise been entitled had he/she remained actively employed for the period of his/her leave, and thereafter shall accrue benefits at the rate appropriate for such salary.

ARTICLE 28. ADMINISTRATIVE LEAVE

Section 1. The Chief of Staff, or in the absence of a Chief of Staff, the President of the Association, has the authority to place an employee on administrative leave, with pay.

Section 2. The FSO President will be notified when an employee is placed on administrative leave. If an administrative leave extends beyond ten (10) workdays, the employees and the FSO President will be notified by the Chief of Staff the reasons for the extension. Each subsequent ten (10) day period will result in an update and the reasons for the additional extension of the administrative leave.

Section 3. Employees on administrative leave will continue to accrue wages and benefits. Employees will complete their activity/expense reports and enter their time as Administrative Leave.

ARTICLE 29. EMPLOYEE PROTECTION

Section 1. The Association shall save an employee harmless from any personal financial liability (including fines, reasonable attorneys' fees, posting of bail or bond, etc.) arising out of any claim, suit, criminal prosecution or judgment against him/her because he/she is an employee of the Association or because of any act taken by him/her in the course of his/her employment.

Section 2. The Association in agreeing to this provision, does not authorize or condone the commission of any criminal act and no representative, agent or employee of the Association has any authority, real or implied, to grant any such authority or to condone any such act.

Section 3. If an employee is incarcerated for reasons stemming from actions taken by him/her in the scope of his/her Association employment, the employee shall continue to be paid his/her regular salary, figured as a regular workday for each workday or part of a workday incarcerated, and each and every succeeding workday.

ARTICLE 30. OUTSIDE EMPLOYMENT

Section 1. An employee may participate in activities and perform services outside the scope of his/her Association employment, provided that such activities or services do not present a conflict of interest with assigned duties. If such activities or services are performed on the employee's own time (outside of regular working hours or when the employee is on leave) honorariums or any other compensation received shall remain with the employee. It is expressly understood that activities and services performed for NEA/AFT or any of its affiliates shall be considered within the scope of an employee's Association employment.

Section 2. Absent the advance written approval of the Association, an employee may not utilize his/her Association position for private commercial purposes nor may he/she use Association materials for such purposes.

Section 3. Political Activity. Employees shall have the right to seek and hold elective political or other civic office, provided that the duties of such office do not conflict with assigned duties performed for the Association. The employee shall have the option of using unpaid leave, or all or any part of annual or personal leave due the employee, whenever leave time is necessary to fulfill the duties of the office. All remuneration deriving from the office shall reside with the employee.

ARTICLE 31. UNION ACTIVITIES

Section 1. Every employee shall have the right to freely organize and support FSO activities. The Association will not discriminate against any employee with respect to wages, hours, or any term or condition of employment by reason of membership in FSO, or for participation in any grievance, complaint or proceeding under this Agreement.

Section 2. The Association shall deduct the regular periodic dues and assessments uniformly required of the members of FSO. Deductions shall be in a uniform manner, and shall be certified by the President of FSO as the official dues and assessments. The Association shall transmit the foregoing deductions to the officer of FSO empowered to receive such payments or to an authorized FSO account on a bi-weekly basis.

Section 3. Each member of the bargaining unit shall pay to the union all uniformly applied dues and/or assessments, or a financial responsibility fee equivalent to those dues and assessments. If a current employee has not become a member or paid the financial responsibility fee within thirty (30) calendar days of the effective date of this Agreement, or if a new employee has not become a member or paid the financial responsibility fee within thirty (30) days of the date of hire, the Union shall be notified immediately.

Section 4. The Union shall be afforded appropriate space for location of its file cabinets and shall not be denied the use of the office equipment or facilities in the conduct of its business; provided, however, that such use does not supersede Association business. The Union will pay the Association for paper and other materials used for Union business. FSO may provide a bulletin board(s) for its use in the lounge(s) of the Association headquarters.

Section 5. FSO shall have the right to use employee mailboxes and inter- and intra- office communications. This shall not include regular mailings to local or state leaders.

Section 6. Information.

- a) The Association shall supply the Union upon request with the following information within twenty (20) working days for each member of the bargaining unit:
 - (1) name, address, sex, race, date of birth and area employed;
 - (2) most recent date of hire and seniority date, if different;
 - (3) title and rank;
 - (4) salary and/or any other form of compensation;
 - (5) copy of current job description for all members of the bargaining unit; and
 - (6) the Association shall provide an annual accounting of the leave balance in the Sick Leave Pool.
- b) The Association shall notify the Union quarterly of:
 - (1) changes in salary by name of the employee, amount involved, resulting new salary, and effective date of the change;
 - (2) changes in job category, any salary changed by reason thereof, and the effective date of the change;
 - (3) new hires, resignations, retirements and deaths; and
 - (4) any other changes in the information specified in (a) above and the effective date of such changes.
- c) The Association shall furnish the Union with the information specified in (a) above for each new employee within one (1) week after his/her date of hire.
- d) The Association shall, upon request, furnish the Union with available information regarding the financial resources of the Association and other matters that may be necessary to enable the Union to properly bargain in regard to wages, hours and other terms and conditions of employment. Any information submitted to the Union pursuant to this Section shall be treated as confidential by the Union and shall not be publicly revealed or otherwise distributed in such a manner as would likely result in its being publicly revealed without the advance approval of the Association.

- e) The FSO President shall receive a copy of all agendas and all supporting materials for all Association Executive Cabinet and Governance Board meetings, excluding bargaining, personnel and executive session materials, at the same time as respective bodies receive their copy.
- f) The Chief of Staff or in the absence of a Chief of Staff, the President of the Association, shall distribute copies of NEA/AFT and NEA/AFT affiliate job vacancy postings when available. Such postings shall be provided to the FSO President and posted on the FSO bulletin board(s) at the headquarters building(s).
- g) A copy of all employee insurance policies and the ERISA report shall be provided to the Union at least annually upon request.
- h) New employees will be provided with forms necessary for insurance and union enrollment.

Section 7. FSO negotiating team up to ten (10) members shall be granted leave with pay for the purpose of negotiating with the Association. The negotiating sessions shall be scheduled for weekends, unless FSO and the Association agree to alternate times. Negotiating sessions shall be held in Tallahassee unless FSO and the Association agree to an alternate site.

Section 8. FSO shall have the right to call a meeting of its membership on company time, in conjunction with staff meetings, or any other Association activity, provided that FSO meetings do not conflict with any assigned duties of the unit members.

Section 9. FSO will be allocated a maximum of one hundred (100) days/seven hundred fifty (750) hours per year to be used for (1) attending affiliate conventions, (2) affiliate officers, (3) FSO officers and (4) FSO authorized representatives who are conducting Union business. Such days must be approved in advance by the Chief of Staff or in the absence of a Chief of Staff, the President of the Association. Union leave may be carried from year to year and accumulated from year to year to a maximum of forty (40) days/three hundred (300) hours in addition to the yearly allocation.

Section 10. An employee has the right to FSO representation in any meeting or conference that the person believes might lead to disciplinary action.

Section 11. FSO shall be given a position on the agenda of the Association Executive Cabinet and/or the Governance Board upon written request to the Chief of Staff or in the absence of a Chief of Staff, the President of the Association. The request shall be submitted to the Chief of Staff or in the absence of a Chief of Staff, the President of the Association, in writing identifying the subject.

Section 12. The Chief of Staff or in the absence of a Chief of Staff, the President of the Association, and the FSO President shall meet at least quarterly to review and discuss Association policies, programs, labor relations and future plans/directions.

ARTICLE 32. EDUCATIONAL IMPROVEMENT

Section 1. With the advance written approval of the Association, an employee may change his/her working hours in order to attend classes in approved educational institutions.

Section 2. The Association shall pay salary, expenses and all costs for courses, conferences, workshops, tuition and training experiences an employee takes for the benefit of the Association when such activities are approved by the Chief of Staff or in the absence of a Chief of Staff, the President of the Association. Each FSO member shall be entitled to attend at least one training session of his/her choice each year consistent with the organizational vision, mission, needs and values. The selection, timing and cost of training sessions and/or course work requested by the employee shall be submitted to his/her immediate supervisor for review and the approval or disapproval by the Chief of Staff or in the absence of a Chief of Staff, the President of the Association.

Section 3. Two (2) Association managers and two (2) FSO members shall constitute a Sabbatical Leave Committee. An FSO member may request a sabbatical leave, subject to the following conditions, and such leave shall be granted upon the recommendation of the Sabbatical Leave Committee and approval of the Chief of Staff or in the absence of a Chief of Staff, the President of the Association:

- a) the FSO member shall have completed six (6) years of active service to the Association;
- b) the leave shall be for the purpose of professional improvement of mutual benefit to the FSO member and the Association;
- c) the amount of leave may not exceed one (1) year, and the salary paid by the Association to the employee on leave shall be from one-half (1/2) to the full rate of his/her salary at the time such leave is granted as determined by the Chief of Staff or in the absence of a Chief of Staff, the President of the Association, plus full fringe benefits, provided that the total compensation and benefits received by the employee for such sabbatical leave may not exceed those he/she would have received from the Association had he/she not been on sabbatical leave; and
- d) the FSO member shall agree to return to service with the Association for a period at least equal to the length of his/her approved leave or to repay to the Association the salary received during the leave within two (2) years.

ARTICLE 33. PROFESSIONAL B POSITIONS

Professional B employees shall not be employed in lieu of or to eliminate any other position.

ARTICLE 34. INSURANCE

Section 1. The following insurance benefits shall be maintained at levels which are substantially equivalent to those in effect on the effective date of this Agreement and shall be provided for employees and eligible dependents without cost to the employee:

a) The terms and conditions of the medical and hospitalization benefits are set forth below:

Plan Year	1/1/2021 – 12/31/2025			
	In Network		Out of Network	
	Employee	Family	Employee	Family
Deductible*	\$1,000	\$2,000	\$4,000	\$8,000
Co-Insurance**	80%	80%	60%	60%
(HRA)	\$1,500	\$3,000	\$1,500	\$3,000
	75% FEA/25% Employee (remainder)			
OOP***	Max allowed ACA	Max allowed ACA	\$15,000	\$30,000
Rx	\$0/35/70/100			
Outpatient Surgical	90% deductible waived		60% after deductible	
TPA				
Network				

*Deductible excluding HRA

** Plan Pays

*** Deductible, Co-pays, and HRA accumulate to Out of Pocket maximums

b) Prescription benefits: The Plan will provide a Prescription Benefits Plan with the following benefits:

- (1) The plan will pay 100% of the cost of a thirty (30) day supply of covered generic drugs for prescriptions submitted to a network prescription drug provider.
- (2) The plan will pay 100% of the cost of over the counter allergy medication (thirty (30) day supply) and GERD/Acid Reflux medication (forty-two (42) day supply).
- (3) The plan will have a formulary indicating co-pays on generics, preferred brands, non-preferred brands, and injectable medications as outlined in Section 1(a). There will also be a mail order option for receiving a ninety (90) day supply for the cost of two (2) co-pays.

c) A Health Reimbursement Account (HRA) will be established as a Health Reimbursement Arrangement. The HRA will pay the employee coinsurance rate up to \$1500 single/\$3000 family of the covered costs pursuant to the Summary Plan Document after the employee/family deductible has been met for that plan year. After the HRA is depleted, the individual will pay the appropriate co-payment (AKA co-insurance) amounts as referenced in Section (1) above. At the end of 2015, fifty percent (50%) of the unused balance remaining in the HRA will be carried forward allowing for an accumulation of funds for use in following years. At the end of each subsequent year seventy-five percent (75%) of the unused balance remaining in the HRA will be retained by the Association to be used in the following years. The employee will retain twenty-five percent (25%) of any remaining

HRA funds to be carried forward into the following years. Exclusions: Prescription drug co – payments and dental expenses are excluded from the HRA.

- d) Dental benefits; The benefit maximums will be \$2,000 and up to three (3) cleanings will be allowed per year.
- e) Life insurance benefits.
- f) Vision insurance benefits.
- g) Each employee shall be encouraged to receive a physical examination once each year. The Association provided insurance will include coverage for physicals as part of the regular insurance benefits subject to the provisions of the policy (i.e. copayments and deductibles).

Section 2. A Flexible Spending Account (FSA) shall be available for each employee. FEA shall contribute \$100 each year into an FSA account for each employee. Employees may contribute additional funds into the FSA account to the extent allowable by law.

Section 3. The following insurance benefits shall be provided for employees:

- a) Travel accident insurance for an employee traveling on official FEA business. Said insurance shall be in the amount of \$100,000 for loss of life with extended coverage for dismemberment and/or loss of sight pursuant to FEA's present travel accident insurance policy and such insurance shall apply only to those methods of transportation covered by said policy.
- b) Disability income protection insurance which is substantially equivalent to that provided by the present disability plan, with benefits at sixty-six and two-thirds percent (66-2/3%) of the employee's salary.

Section 4.

- a) The benefits set forth in Section 1 and 3 above may be provided through FEA's present insurance carriers or through any other reputable insurance carriers with whom FEA may decide to deal in the future. FEA will consult in a timely manner with FSO prior to implementing a new plan or changing to a new carrier.
- b) If, during the term of this Agreement, the insurance carrier being utilized by FEA ceases to make available any of the benefits set forth in Sections 1 and 3 above, FEA shall no longer be obligated to provide said benefits but shall be obligated to provide in lieu thereof the most nearly equivalent benefit available to it at comparable cost from the carrier in question or from any other reputable carrier. FEA will consult with FSO prior to implementing a new plan or changing to a new carrier.
- c) At least thirty (30) days prior to the anticipated implementation of any new insurance program, FEA will inform FSO of the anticipated implementation date and complete specifications of the proposed program. FSO may grieve the equivalency of the proposed program to the current program. However, FEA may implement the new program. If the final resolution of the grievance determines that the new plan is not equivalent, then FEA must provide equivalency retroactive to the implementation date of the new insurance.

- d) Any coverage which had been in effect for the employee's spouse and/or dependents under the medical and hospitalization insurance specified in Section 1 (a) and (b) above shall continue for a period of three months following the month of an employee's death.

Section 5. Should any State and/or National Health Care Plan legislation be enacted, the parties agree to negotiate the impact of such legislation as it might affect the Health Care benefits provided under this Contract. Should the Plan become subject to the excise tax outlined in §4980I of the Internal Revenue Code, FEA will pay the first \$100,000 of such tax. Any remaining tax will be paid by being divided into equal shares among all of the covered lives in the plan.

Section 6. Oversight and Cost Containment. The parties recognize the importance of maintaining and balancing quality health and other insurance for employees with program design affordability, efficiency, openness, accuracy and accessibility of data, and oversight in implementation. Toward these ends, the parties agree to the following provisions.

a) Joint Benefits Committee:

- (1) The committee will be established to review and analyze the FEA health insurance plan, safe workplace described in Article 44, the 401(k) plan, and other insurance plans mutually agreeable to the parties.
- (2) The committee will explore options, and make recommendations for additions, deletions, and/or other plan modifications to the items in Section 6 (a)(1).
- (3) The committee will be comprised of up to five (5) members each from FEA and FSO and may be expanded as the committee deems necessary.
- (4) Each quarter, the Joint Benefits Committee will meet to analyze the health plan, conduct utilization reviews, develop education programs, establish plan guidelines, and issue reports to constituents. No less than fifteen (15) days prior to each quarterly meeting, the Association shall provide all committee members with a copy of the most recent report available from the health insurance provider.
- (5) All recommendations put forth by the committee shall be subject to negotiations.

Section 7. Wellness Education Program: The parties agree that efficient utilization and cost containment are dependent on a thorough understanding of the FEA Health Insurance Plan and therefore, agree to develop an insurance education program for constituents. The Joint Benefits Committee shall develop and implement the insurance education program.

Section 8. Employee Assistance Program: FEA employees and family members have access to an EAP program that provides, at minimum, unlimited telephonic clinical assessments and up to five (5) sessions of professional assessment. EAP benefits are free of charge to employees and family members and are available 24/7 via a live toll-free number.

ARTICLE 35. RETIREMENT

Section 1. Joint Benefits Committee

The Joint Benefits Committee described in Article 34, Section 6(a) above shall regularly review programs relevant to the benefits outlined in Section 3 of this Article.

Section 2. FEA Retirement Plan – The Association shall continue its participation in the NEA Retirement Plan during the term of this Agreement as follows:

- a) The program shall be non-contributory for employees.
- b) The retirement formula will be based upon an employee's best year.
- c) The retirement formula will be based upon a factor of 2.25 times the number of eligible years.
- d) Any staff who retire as stated herein shall be paid for any sick leave that cannot be converted to retirement credit.

Section 3. Defined Contribution Retirement Plan.

FEA shall implement a defined contribution (401(k)) plan for employees under the following guidelines:

- a) The TPA fees, recordkeeping fees, and advisory fees shall be paid out of the plan by the participants.
- b) Participation in the plan shall be voluntary on the part of the employee.
- c) FEA will match 401(k) contributions from employees up to 4% of the annual salary.

Section 4. FEA Post-Retirement Health Benefits Plan – The Association will provide medical, dental, and vision benefits for active employees who retire from the Association. For purposes of this Section, to “retire” shall mean to separate from Association service with sufficient age and years of service to retire with an unreduced pension pursuant to FEA’s participation in the NEA’s Retirement Plan. Benefits shall accrue as follows:

- Employees eligible to retire by September 1, 2017, shall accrue benefits at a rate of 10% per year.
- Employees hired prior to September 1, 2015, not eligible to retire by September 1, 2017, shall accrue benefits at a rate of 5% a year and upon completion of fifteen (15) credible years of service shall be eligible for a 100% benefit.
- For employees hired on or after September 1, 2015, vesting shall occur with a minimum of fifteen (15) years of FEA service. Until reaching Medicare eligibility, such retirees will participate in the group insurance plan available to active employees. When such retirees reach Medicare eligibility, FEA will instead reimburse for a supplement of \$150 per month upon proof of supplemental Medicare coverage.

Eligible Retirees and dependents are required to apply for and maintain coverage under Medicare Part A and Part B upon becoming eligible. Coverage under the FEA Health Plan shall be secondary coverage for these retirees. FEA shall reimburse the cost for Medicare Part B coverage.

ARTICLE 36. GRIEVANCE PROCEDURE

Section 1.

- a) A grievance is an allegation by the Union, or one or more employees that there has been a misinterpretation, violation, or misapplication of a provision of this Agreement.
- b) All grievances shall identify the specific Article or Articles of this Agreement involved and set forth in detail the specific nature of the alleged violation.

Section 2. A grievance shall be processed as follows and shall be filed on a form as illustrated in Appendix 3.

- a) the Union, acting on behalf of the employee, shall deliver the grievance in writing to the authorized Association representative not later than twenty (20) working days after the employee knew or could reasonably have been expected to know of the action or inaction that constituted the basis of the grievance;
- b) step 1 of the Grievance Procedure shall consist of a meeting among the employee, a Union representative, and the employee's immediate supervisor to discuss the grievance with the objective of resolving it informally. Such meeting shall be held not later than five (5) working days after the date on which the grievance was delivered. Time limits begin when a grievance is delivered to an authorized Association representative;
- c) not later than three (3) working days after the conclusion of the Step 1 meeting, the immediate supervisor shall provide the employee and the Union with his/her written answer;
- d) if the grievance is not resolved to the Union's satisfaction at Step 1, the Union may submit the grievance in writing to Step 2. The grievance shall be filed not later than five (5) working days after the receipt of the written Step 1 answer, eight (8) working days after the conclusion of the Step 1 meeting if a timely answer is not received, or thirteen (13) working days after the filing of the grievance if a Step 1 meeting is not held. Step 2 shall consist of a meeting among the employee, a Union representative, and the Chief of Staff or in the absence of a Chief of Staff, the President of the Association. The Association or the Union may bring to the meeting any other person necessary to resolve the grievance. This meeting shall be held within five (5) working days after the written request for a Step 2 meeting is filed. Not later than five (5) working days after the conclusion of the Step 2 meeting, the Chief of Staff or in the absence of a Chief of Staff, the President of the Association, shall provide the employee and the Union with his/her written answer. It is the mutual desire of the Association and the Union to avoid "surprises" at arbitration. Accordingly, each party shall make an effort at the Step 2 meeting to indicate to the other its legal position and the general nature of the evidence that it plans to offer in support thereof; and
- e) if the grievance is not resolved to the Union's satisfaction at Step 2, the Union may submit the grievance to arbitration. A grievance must be submitted to arbitration not later than twenty (20)

working days after receipt of the Step 2 answer, twenty-five (25) working days after the conclusion of the Step 2 meeting if a timely answer is not received, or thirty (30) working days after the submission of the grievance to Step 2 if a Step 2 meeting is not held. Submission to arbitration shall consist of the filing of a written Demand for Arbitration with the American Arbitration Association with a copy to the Chief of Staff or in the absence of a Chief of Staff, the President of the Association.

Section 3.

- a) the demand for arbitration, the selection of the arbitrator, and the arbitration proceeding shall be governed by the Voluntary Labor Arbitration Rules of the American Arbitration Association;
- b) the arbitrator shall have no power to alter, amend, add to or subtract from the terms of this Agreement;
- c) in rendering his/her decision, the arbitrator may take judicial notice of any relevant statutory or constitutional provisions;
- d) if at arbitration a party introduces evidence, the general nature of which was not indicated at the Step 2 meeting, or changes its Step 2 legal position, the other party shall be entitled, upon request, to an adjournment of sufficient length to prepare a response;
- e) unless otherwise agreed to by the parties, the grievance originally filed, including the issue presented and the remedy requested, shall constitute the arbitral demand, provided that the arbitrator shall be empowered to award any remedy that he/she deems appropriate, including back pay. The arbitrator's award shall be final and binding, subject only to whatever right of appeal may be available regarding such awards under the applicable laws;
- f) mutually incurred costs, such as the fee of the arbitrator, shall be borne equally by the parties. Individually incurred costs, such as attorneys' fees or the charge for the transcript, shall be borne by the party incurring them;
- g) grievances may be consolidated for purposes of arbitration by mutual agreement of the Association and the Union; and
- h) if either party contends that a grievance is, for any reason, not arbitrable, the arbitrator shall rule first on the arbitrability question. Only if he/she rules that the grievance is arbitrable, shall he/she proceed to hear the case on the merits.

Section 4.

- a) Time limits indicated at each level of the grievance procedure set forth in this Article shall be construed as maximums and an attempt shall be made to expedite the process.
- b) Timelines may be extended upon mutual agreement of the parties. Unless an extension is mutually agreed upon between the Association and the Union, the time limits set forth herein shall be applicable.

- c) A failure at any step of the grievance procedure to appeal a grievance to the next step within the specified time limit shall be deemed an acceptance of the decision rendered at that step.

Section 5.

- a) If a grievance affects a group or class of employees, the Union may initiate and submit such grievance in writing directly to the Chief of Staff or in the absence of a Chief of Staff, the President of the Association. Such submission must be made not later than thirty (30) days after any member of the class or group affected knew or could reasonably have been expected to know of the action or inaction that constituted the basis of the grievance. The processing of such grievance shall commence at Step 2 of the grievance procedure.
- b) If a grievance arises from action or inaction by the Association at a level above an employee's immediate supervisor, the Union may submit such grievance in writing directly to the Chief of Staff or in the absence of a Chief of Staff, the President of the Association. The time limits for submission and the subsequent processing of such grievance shall be the same as set forth in subsection (a) above in regard to a class or group grievance.

Section 6.

- a) The investigation, processing, including Step 1 and Step 2 meetings, and arbitration of grievances shall take place outside of regular working hours, subject to the following exceptions:
 - (1) the time spent by an authorized representative of the Union in researching or representing an employee shall be allocated in accordance with Article 31 of this agreement;
 - (2) if the Association and the Union agree in advance that it is necessary to investigate a particular grievance during regular working hours, one (1) Union representative shall be excused from his/her assigned duties with pay in order to conduct such investigation; or
 - (3) if the Association and the Union mutually agree to hold a Step 1 or Step 2 meeting or if an arbitration is scheduled during regular working hours, the aggrieved employee shall be excused from his/her assigned duties, with pay, to attend such meeting and/or arbitration, and other employees attending such meeting or arbitration on behalf of the Union shall be released from their assigned duties with pay.
- b) The Association shall cooperate with the Union's investigation of any grievance and shall provide the Union with such available information as is requested to the extent required under applicable rulings of the courts and/or the National Labor Relations Board.
- c) Any Step 1 grievance meeting shall be held in the office building of the grievant. All other grievance meetings and/or hearings shall be held in the headquarters office(s) of the Association. Meeting places (offices) may be changed by mutual agreement of the Association and Union. The Association shall, consistent with the time limits set forth herein, make every reasonable effort to schedule meetings and/or hearings during such time as the grievant is in the area of the appropriate office during the regular course of his/her employment.

Section 7.

- a) Grievances shall be kept confidential.
- b) No reprisals of any kind shall be taken against any person because of his/her participation in the grievance procedure in accordance with the terms of this Article.
- c) All records dealing with the processing of grievances shall be filed separately from the personnel files of the participants.

ARTICLE 37. SALARY SCHEDULES

Section 1. Schedules. All eligible employees shall receive step on September 1 of each fiscal year.

- a) The base salary schedule shall be as follows:

Level	Associate B	Associate A	Professional B	Professional A
0	22,100	29,729	36,437	68,856
1	24,127	32,517	39,608	72,659
2	26,157	35,307	42,775	76,463
3	28,184	38,094	45,944	80,265
4	30,211	40,884	49,114	84,067
5	32,241	43,672	52,282	87,871
6	34,269	46,461	55,452	91,673
7	36,298	49,250	58,620	95,475
8	38,325	52,038	61,789	99,278
9	40,352	54,828	64,958	103,081
10	41,268	56,073	66,430	105,420
11	42,205	57,346	67,938	107,813
12	43,163	58,648	69,480	110,260

- b) The base salary schedule above shall be increased as follows:
 - (1) 3.5% on September 1, 2020
 - (2) 3.0% on September 1, 2021
 - (3) 1.5% on September 1, 2022
 - (4) 1.0% on September 1, 2023
 - (5) 1.0% on September 1, 2024

Section 2. Longevity Pay.

For the duration of the contract, employees who were at the top of the schedule during the preceding fiscal year will receive:

- Professional A: \$250/year up to 20 years of FEA Service
- Professional B: \$225/year up to 20 years of FEA Service
- Associate Staff A & B: \$175/year up to 20 years of FEA Service

Section 3. SALARY PLACEMENT

- Professional staff members hired after the effective date of this Agreement shall be placed on the schedule level which reflects the number of years of comparable experience of the employee and associated skills that can be demonstrated with the position for which they are to be hired.
- All associate staff employed by FEA as of August 31, 2020 shall be placed in new lanes and levels as follows:
 - Clerical, Skills/Trades shall be placed in Associate B Lane.
 - Secretarial and Technical shall be placed in Associate A Lane. Clerical and Secretarial staff shall be placed in the level nearest current salary, provided that level is not less than their current salary.
- Associate employees hired after the effective date of this Agreement shall be placed on the schedule level which reflects the number of years of comparable work experience (i.e. no prior experience - step "0", 1-4 years of experience, Step 1; 5- 8 years, Step 2, etc.).
- When an employee is not given full credit for previous work experience, the Union shall be consulted prior to the employee's being placed on the salary schedule.

Section 4. STEP MOVEMENT

Movement from one step to another requires that the individual be employed or promoted for 131 workdays on that salary schedule step excluding any leave without pay. Step movement will occur on September 1, 2020, 2021, 2022, 2023, and 2024.

Section 5. TRANSFER PLACEMENT

Any employee who is moved to a higher job category shall be placed on the lowest step that gives them at least a Two Thousand Dollar (\$2,000) increase over their current salary.

Section 6. Part-time associate staff who normally work twenty (20) or more hours per week shall be paid on a pro-rata basis in accordance with the schedules in Section 1. Those who work less than twenty (20) hours per week shall be paid on a pro-rata basis at Step 0.

ARTICLE 38. STRIKES

Section 1. If a recognized staff organization of the NEA/AFT or a local affiliate of the Association, or an affiliate of the AFL-CIO, engages in a strike that is protected activity under the National Labor

Relations Act, an employee shall not be required to perform the work of those on strike or to cross an established picket line in support of said strike.

Section 2. FSO shall not engage in any strike during the term of this Agreement.

ARTICLE 39. MAINTENANCE OF STANDARDS

All conditions and benefits of employment shall be maintained during the term of this Agreement at not less than the level in effect as of the effective date of this Agreement, provided that this Article shall not apply in regard to changes which:

- a) are expressly provided for in this Agreement;
- b) result from the implementation of any procedure expressly set forth in this Agreement (e.g. layoff procedure); or
- c) relate to such matters as the size or location of an employee's office, an employee's office furnishings, or the type and amount of associate staff assistance available to an employee.

ARTICLE 40. SEVERABILITY

If any provision of this Agreement or any application of this Agreement to any employee covered hereby, shall be found contrary to law, such provision or application shall have effect only to the extent permitted by law, but all other provisions or applications shall continue in full force and effect.

ARTICLE 41. ALL STAFF MEETINGS/TRAINING

Section 1. The Association may schedule at least one (1) professional staff meeting/training each contract year. Additional meetings may be scheduled as necessary to conduct Association business.

Section 2. The Association shall schedule at least one (1) associate staff training per year. The content of such trainings will be jointly determined by FSO and FEA.

ARTICLE 42. EMPLOYEE TRAVEL AND BUSINESS EXPENSES

Section 1. FEA shall reimburse an employee, in accordance with IRS and DOL regulations, for all reasonable business expenses – accompanied by an itemized receipt – incurred by him/her while on official FEA business as follows:

- a) meals (including gratuities with a maximum of 25%) to a maximum cost of \$65.00 per day. Meals will only be reimbursed in one or more of the following circumstances:
 - (1) the employee is on overnight travel; or
 - (2) the employee travels a total of eighty (80) or more business miles in a day.

- b) Business meals (including gratuities) – defined as a meal between the employee and a member(s) or leader(s) of the Association for the purpose of conducting Association business or for the employee to otherwise substantively perform his or her job responsibilities provided that:
 - (1) the employee need not pay the costs of the business meal on behalf of the others in attendance; and
 - (2) the employee identifies the attendees (by name and position), length, and purpose of the meeting.
- c) Periodically, business meals between an employee and other professional associates (community partners, vendors, sponsors, association partners, association staff, affiliate staff) are necessary. These types of meals shall be preapproved by the employee’s manager.
- d) The Association will not reimburse for the same meal twice.
- e) Justifiable business lodging expenses.
- f) Laundry/dry cleaning service if travel is over five (5) consecutive days.
- g) Travel expense for automobile rental with the approval of the Chief of Staff or in the absence of the Chief of Staff, the President of the Association.
- h) Air travel expenses shall be limited to the least expensive fare available. FEA will assume the cost of a cancellation penalty for Association required or Association approved reasons; travel other than automobile shall require advanced approval of the Chief of Staff, or in the absence of a Chief, the President of the Association.
- i) Bus, taxi, limousine and other ground transportation as required.
- j) Road, bridge and tunnel tolls and parking fees.
- k) Toll transponder, with the approval of the Chief of Staff or in the absence of a Chief of Staff, the President of the Association.
- l) All professional staff members shall be reimbursed the cost of a AAA Plus annual membership.
- m) The Association will reimburse employees who use their personal automobiles for official Association business at the IRS rate. Employees who use their personal automobiles for official Association business extensively shall be reimbursed an additional twenty (20) cents per mile for all miles driven in excess of 12,500 miles in any budget year.
- n) Employees will be reimbursed for self-parking expenses. Valet parking will only be reimbursed with the approval of the Chief of Staff or in the absence of a Chief of Staff, the President of the Association.
- o) When meals are provided as part of a conference or work function, employees shall not submit reimbursement for such meals. The Association shall attempt to provide a suitable accommodation

should the meal provided not meet medical or dietary restrictions and the manager in charge of that event is advised of the need.

- p) Tips of up to \$3.00 for staff assistance, i.e. housekeeping, bellman, etc.
- q) To be reimbursed for expense reports, they should be submitted sixty (60) days from the due date on the form. To be reimbursed for payables, they must be submitted sixty (60) days from the due date on the bill.

Section 2. FEA shall make travel advances available to those employees who travel on Association business on an as needed basis. All such travel advances shall be vouchered according to the Association travel and reimbursement guidelines.

Section 3. Each professional employee is required to have the 100/300 auto insurance coverage and shall be reimbursed \$450 annually upon submitting proof of coverage to FEA HR.

Section 4. FEA will provide an employee who travels extensively for FEA an air travel card and will reimburse such employee for the fee for one (1) major credit card, up to \$100 annually.

Section 5. An employee on approved leave who chooses to attend the NEA/AFT convention at his/her own expense during such leave shall be allowed to report work time rather than leave for any approved work assignments during the convention.

Section 6. If an employee is assigned temporarily to work for an extended period of time (more than fourteen days) at a location which is not in the same metropolitan area as his/her home base, FEA shall provide: 1) appropriate temporary living quarters in an area accessible to the employee's assignment; 2) up to twenty five (\$25) dollars per week for laundry/valet or maid service; and 3) occasional trips home (at least one trip for each ten workdays) in lieu of the moving and transportation benefits provided in Article 11 or actual expenses as provided in Section 1 above. It is expressly understood that reimbursement for meal costs shall be excepted from this provision in cases where the employee's assignment and work schedule preclude eating at his/her temporary residence.

Section 7. From time to time, FEA will schedule staff meetings, staff training or governance training where circumstances or economics will require sharing of accommodations. However, a staff member may have single accommodations at FEA expense simply by notifying FEA person in charge of said meeting.

Section 8. Cell Phone

- a) All FEA professional staff will be required to have and carry a cell phone adequate to conduct Association business.
- b) Any additional costs in upgrading or changing a plan because of business necessity will be paid by FEA upon prior approval of the upgrade by the Chief of Staff or in the absence of a Chief of Staff, the President of the Association.

- c) Requests for reimbursement for all cell phone hardware expenses shall be submitted on the appropriate form with the receipts for hardware/accessories. Reimbursement shall be no more than \$200 for a new phone/accessories every two years. All professional employees are expected to have insurance or personally cover the cost of lost or damaged phone. Individuals who have insurance will be responsible for any deductible incurred.
- d) Reimbursement for cell phone usage shall be up to \$140 per month. Employees shall submit the pages of the phone bill which show the name in which the cell phone is held, the month charges were incurred, and current usage. Any additional reimbursement requested by the professional staff for business usage in excess of the service plan amount shall be accompanied by the detailed documentation of the business usage.

ARTICLE 43. SUBCONTRACTING/TEMPORARY EMPLOYMENT

Section 1. FSO recognizes the need for the Association to subcontract or hire temporary employees for limited periods of time, not to exceed one (1) year, to obtain the services of individuals with specialized skills, to fill the position of a regular employee who is on leave, to pilot a new position or to implement special projects regardless of funding sources. Pilot position(s) and special project position(s) will be jointly evaluated after six months at which point Management will determine the status of the position(s). The Association may subcontract or hire a temporary employee to fill a position that has been vacated by a regular employee for up to three (3) months. These periods may be extended with FSO concurrence. FSO shall be provided a copy of the job description, the length of the contract upon employment, copies of special project proposals and other documents associated with special projects as developed in a timely manner.

Section 2. No employee of the Association shall be displaced, transferred, or suffer any loss of salary or benefits because of this Article. Subcontractors or temporary employees shall not be used to reduce, eliminate or avoid adding any bargaining unit positions.

- a) Retained counsel shall be exempt from this Article provided that they shall not be used to reduce or eliminate any bargaining unit positions.

ARTICLE 44. SAFE WORKPLACE

The Association agrees to provide a safe workplace for employees. The Union has the right to meet with the Chief of Staff or in the absence of a Chief of Staff, the President of the Association to discuss the health and safety of any member of the unit. The Joint Benefits Committee described in Article 34, Section 6, shall regularly review issues relating to health, safety, and wellness in the workplace.

ARTICLE 45. PERFORMANCE IMPROVEMENT PROCESS

Section 1. Where employee deficiencies are identified, the following shall take place:

- a) a meeting shall be held between the employee and supervisor;
- b) deficiencies shall be clearly stated in writing;

- c) the program of assistance, including timelines, shall be clearly delineated in writing by the employee's supervisor;
- d) possible consequences or actions to follow shall be clearly stated to the employee by the supervisor;
and
- e) the employee will be given a copy of the performance improvement form to sign. This signature will acknowledge that the employee has seen the form and does not necessarily acknowledge agreement. The employee may attach a reply.

Section 2. The employee shall be entitled to representation at any point in this process.

Section 3. The form for use in this process shall be illustrated in Appendix 4 of this Agreement.

ARTICLE 46. ONLINE ELECTRONIC REPORTING

FEA will continue to provide training to professional and associate staff. Any issues with electronic reporting will be referred to the joint labor management committee.

ARTICLE 47. DURATION

Section 1. This agreement shall be effective September 1, 2020 and shall continue in effect through August 31, 2025.

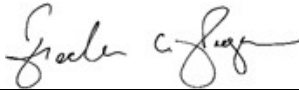
Section 2. The parties agree to reopen negotiations on economic items under any of the following conditions:

- a) New affiliations;
- b) Receipt of dues arrearage;
- c) Financial Situation - In the event that a financial situation (short fall or wind fall) occurs during this contractual time which may jeopardize the ability to honor the terms and conditions of the contract or enhance the terms of the contract, then both the Florida Education Association and the Florida Staff Organization will return to the table for negotiations.

Section 3. In addition to using the labor management/grievance process to seek resolution during the duration of this contract, the parties agree to use Memorandum of Understanding to modify the contact as necessary. This Section will not be construed as a waiver.

This Agreement is made and entered into on 15th day of May, 2020.

FLORIDA EDUCATION ASSOCIATION



By: Fedrick Ingram, President

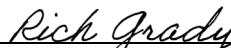


By: Martin Powell, Chief of Staff

FLORIDA STAFF ORGANIZATION



By: Angela Dawson, President



By: Rich Grady, Chief Negotiator



By: Emily McCann, Chief Negotiator

Appendix 1. Voucher Expense Report

FEA PROFESSIONAL STAFF ACTIVITY/EXPENSE REPORT

*This report must be submitted biweekly and within two weeks of the ending date of the report

Pay Period: **January 30, 2017** to **February 12, 2017** Form Due: **February 27, 2017**

Name:		Amount:		DEPT: 0		LM-2							Mileage to Date 0.0
Address:		Approved by:		#N/A									
Address:													
City, ST, Zip:													
Date	Location /Type of work or From/to and Purpose or Lv Type	Bus. Miles	Bus. Meals	Breakfast	Lunch	Dinner	Hotel	Plane	Assn. Billed	Misc.*	Misc.**	Misc***	
MON	30-Jan												
TUES	31-Jan												
WED	1-Feb												
THU	2-Feb												
FRI	3-Feb												
SAT	4-Feb												
SUN	5-Feb												
MON	6-Feb												
TUE	7-Feb												
WED	8-Feb												
THU	9-Feb												
FRI	10-Feb												
SAT	11-Feb												
SUN	12-Feb												
TOTALS		0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Expense Summary		* Must have adequate explanation for miscellaneous and extraordinary items and required receipts in order to ensure reimbursement											
Mileage @ 53.5¢ per mile	\$0.00	*Business meal expense explanation: duration and nature of the business discussion and business relationship of persons. Also note if it was breakfast, lunch or dinner.											
Add. Mileage @ .20¢ per mile	\$0.00												
Meals	\$0.00												
Hotel	\$0.00												
Plane	\$0.00												
Miscellaneous	\$0.00												
Total this page	\$0.00												
Deduct Advance received	\$0.00	I certify that the expenses reported herein were incurred on official FEA business.											
Other Deductions	\$0.00												
Total Deductions	\$0.00	Traveler's Signature					Date						
Reimbursement due traveler/ (Refund due FEA)	\$0.00	Manager's Approval					Date						

Sample

SERVICE UNIT EXPENSE REPORT

*This report must be submitted biweekly and within two weeks of the ending date of the report

Pay Period: **January 30, 2017** to **February 12, 2017** Form Due: **February 27, 2017**

Name:		Amount:		DEPT: 0	LM-2								Mileage to Date 0.0
Address:		#N/A		0									
Address:		Approved by:											
City, ST, Zip:													
Date	Location /Type of work or From/to and Purpose or LV Type	Bus. Miles	Bus. Meals	Breakfast	Lunch	Dinner	Hotel	Plane	Assn. Billed	Misc.*	Misc.**	Misc***	
MON	30-Jan												
TUES	31-Jan												
WED	1-Feb												
THU	2-Feb												
FRI	3-Feb												
SAT	4-Feb												
SUN	5-Feb												
MON	6-Feb												
TUE	7-Feb												
WED	8-Feb												
THU	9-Feb												
FRI	10-Feb												
SAT	11-Feb												
SUN	12-Feb												
TOTALS		0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Expense Summary		* Must have adequate explanation for miscellaneous and extraordinary items and required receipts in order to ensure reimbursement											
Mileage @ 53.5¢ per mile	\$0.00	*Business meal expense explanation: duration and nature of the business discussion and business relationship of persons. Also note if it was breakfast, lunch or dinner.											
Add. Mileage @ .20¢ per mile	\$0.00												
Meals	\$0.00												
Hotel	\$0.00												
Plane	\$0.00												
Miscellaneous	\$0.00												
Total this page	\$0.00												
Deduct Advance received	\$0.00	I certify that the expenses reported herein were incurred on official Service Unit business.											
Other Deductions	\$0.00												
Total Deductions	\$0.00	Traveler's Signature							Date				
Reimbursement due traveler/ (Refund due SU)	\$0.00	Manager's Approval							Date				

Sample

Appendix 2. Seniority List

FEA SENIORITY LIST	
<u>Associate</u>	<u>Seniority Date</u>
Williams, R.	08/20/1990
Vores-Grissett, C.	01/02/1991
Gallo, T.	08/14/2000
Dubay, L.	10/27/2003
Coggin, S.	05/08/2006
Francoeur, L.	08/21/2006
Phillips, W.	03/26/2007
Ash, A.	11/30/2015
Kingsbury, C.	02/01/2016
Tucker, S.	02/03/2016
Martinez, J.	04/11/2016
Corriveau, R.	04/25/2016
Ivey, S.	08/22/2016
Williams, L.	09/01/2017
Smith, D.	02/05/2018
Collins, S.	05/09/2018
LaPointe, R.	7/10/2018
Ray, A.	08/27/2018
Murphy, E.	12/05/2018
Shivers, C.	02/11/2019
Ramos, N.	09/09/2019
Reeves, K.	03/09/2020
Holton, S.	03/23/2020

FEA SENIORITY LIST

<u>Professional</u>	<u>Seniority Date</u>
Riley, E.	02/11/1991
Monroe, M.	04/17/1995
Bates, R.	09/29/1997
Drury, C.	04/25/2000
Benton, T.	03/05/2001
Dunbar-Walker, T.	05/07/2001
Grady, R.	06/25/2001
Whitaker, T.	07/23/2001
Dawson, A.	09/01/2001
Moore, E.	11/06/2001
Sorrell, K.	09/02/2003
Buxton, C.	10/03/2005
Churchill, C.	03/27/2006
McClaren, C.	04/10/2007
Sotelo, B.	05/29/2007
Smith, L.	07/21/2008
Rivera, M.	07/21/2008
Williams, P.	11/03/2008
Caldwell, P.	08/03/2009
Odom, T.	01/25/2010
Butler, T.	10/03/2011
Dale, M.	11/28/2011

<u>Professional</u>	<u>Seniority Date</u>
Piotrowski, M.	01/01/2012
Maloney, K.	09/01/2013
Picklesimer, G.	06/02/2014
Gentile, T.	07/07/2014
Demchak, J.	09/01/2014
Boehme, C.	09/04/2014
Gzimalowski, E.	01/05/2015
Jenkins, R.	12/07/2015
Moran, K.	01/04/2016
Kazouris, M.	03/28/2016
Altobello, C.	07/11/2016
Ballenger-Fazzone, K.	10/03/2016
Cruz, C.	01/03/2017
Sipka, N.	01/30/2017
Kunkel, S.	02/06/2017
Fitchner, K.	02/13/17
Peterman, F.	06/05/2017
Reagor, B.	06/12/2017
McCann, E.	07/17/2017
Griffin, S.	09/05/2017
Byers, L.	01/08/2018
Peterson, E.	02/26/2018
Branch, J.	03/14/2018
Lentz, T.	01/22/2019

<u>Professional</u>	<u>Seniority Date</u>
Flynt, L.	02/11/2019
Smith, V.	02/11/2019
Olenick, Y.	05/28/2019
Tellado, W.	07/22/2019
Wegmann, B.	12/02/2019
Petty, M.	01/07/2020
Copeland, T.	02/24/2020

Appendix 3. Grievance Form

Official Grievance Form

Name(s): _____

Home Address: _____

Home Phone: _____ Office Phone: _____

A. Date Cause of Grievance Occurred: _____

B. Relates to Articles(s): _____ of Contract

C. Statement of Grievance: _____

D. Relief Sought: _____

Cc: FEA
FSO Files
Grievant

Appendix 4. Performance Improvement Form

FEA
PERFORMANCE IMPROVEMENT FORM

Name _____

Supervisor: _____

Statement of Deficiency	Recommended Action for Improvement	Timeline	*Signature

Signatures of both Parties acknowledge development of the plan
 *Each Party initials or signs to indicate completion of recommendation

Employee Date

Supervisor Date

Appendix 5. Base Salary Schedules

The base salary schedule for the period September 1, 2020 through August 31, 2021 shall be as follows:

Level	Associate B	Associate A	Professional B	Professional A
0	\$ 22,874	\$ 30,770	\$ 37,712	\$ 71,266
1	\$ 24,971	\$ 33,655	\$ 40,994	\$ 75,202
2	\$ 27,072	\$ 36,543	\$ 44,272	\$ 79,139
3	\$ 29,170	\$ 39,427	\$ 47,552	\$ 83,074
4	\$ 31,268	\$ 42,315	\$ 50,833	\$ 87,009
5	\$ 33,369	\$ 45,201	\$ 54,112	\$ 90,946
6	\$ 35,468	\$ 48,087	\$ 57,393	\$ 94,882
7	\$ 37,568	\$ 50,974	\$ 60,672	\$ 98,817
8	\$ 39,666	\$ 53,859	\$ 63,952	\$ 102,753
9	\$ 41,764	\$ 56,747	\$ 67,232	\$ 106,689
10	\$ 42,712	\$ 58,036	\$ 68,755	\$ 109,110
11	\$ 43,682	\$ 59,353	\$ 70,316	\$ 111,586
12	\$ 44,674	\$ 60,701	\$ 71,912	\$ 114,119

The base salary schedule for the period September 1, 2021 through August 31, 2022 shall be as follows:

Level	Associate B	Associate A	Professional B	Professional A
0	\$ 23,560	\$ 31,693	\$ 38,844	\$ 73,404
1	\$ 25,721	\$ 34,665	\$ 42,224	\$ 77,458
2	\$ 27,885	\$ 37,639	\$ 45,600	\$ 81,513
3	\$ 30,046	\$ 40,610	\$ 48,979	\$ 85,567
4	\$ 32,206	\$ 43,584	\$ 52,358	\$ 89,620
5	\$ 34,371	\$ 46,557	\$ 55,735	\$ 93,675
6	\$ 36,532	\$ 49,530	\$ 59,115	\$ 97,728
7	\$ 38,695	\$ 52,503	\$ 62,492	\$ 101,781
8	\$ 40,856	\$ 55,475	\$ 65,870	\$ 105,835
9	\$ 43,017	\$ 58,449	\$ 69,248	\$ 109,890
10	\$ 43,994	\$ 59,777	\$ 70,818	\$ 112,383
11	\$ 44,993	\$ 61,134	\$ 72,425	\$ 114,934
12	\$ 46,014	\$ 62,522	\$ 74,069	\$ 117,543

The base salary schedule for the period September 1, 2022 through August 31, 2023 shall be as follows:

Level	Associate B	Associate A	Professional B	Professional A
0	\$ 23,913	\$ 32,168	\$ 39,426	\$ 74,505
1	\$ 26,106	\$ 35,185	\$ 42,857	\$ 78,620
2	\$ 28,303	\$ 38,204	\$ 46,284	\$ 82,736
3	\$ 30,496	\$ 41,219	\$ 49,713	\$ 86,850
4	\$ 32,690	\$ 44,238	\$ 53,143	\$ 90,964
5	\$ 34,886	\$ 47,255	\$ 56,571	\$ 95,080
6	\$ 37,080	\$ 50,273	\$ 60,001	\$ 99,194
7	\$ 39,276	\$ 53,291	\$ 63,429	\$ 103,308
8	\$ 41,469	\$ 56,307	\$ 66,858	\$ 107,423
9	\$ 43,663	\$ 59,326	\$ 70,287	\$ 111,538
10	\$ 44,654	\$ 60,673	\$ 71,880	\$ 114,069
11	\$ 45,668	\$ 62,051	\$ 73,512	\$ 116,658
12	\$ 46,704	\$ 63,460	\$ 75,180	\$ 119,306

The base salary schedule for the period September 1, 2023 through August 31, 2024 shall be as follows:

Level	Associate B	Associate A	Professional B	Professional A
0	\$ 24,152	\$ 32,490	\$ 39,821	\$ 75,250
1	\$ 26,367	\$ 35,537	\$ 43,286	\$ 79,406
2	\$ 28,586	\$ 38,586	\$ 46,747	\$ 83,563
3	\$ 30,801	\$ 41,631	\$ 50,210	\$ 87,719
4	\$ 33,016	\$ 44,681	\$ 53,675	\$ 91,874
5	\$ 35,235	\$ 47,727	\$ 57,137	\$ 96,031
6	\$ 37,451	\$ 50,775	\$ 60,601	\$ 100,186
7	\$ 39,669	\$ 53,823	\$ 64,064	\$ 104,341
8	\$ 41,884	\$ 56,870	\$ 67,527	\$ 108,497
9	\$ 44,099	\$ 59,919	\$ 70,990	\$ 112,653
10	\$ 45,100	\$ 61,280	\$ 72,599	\$ 115,209
11	\$ 46,124	\$ 62,671	\$ 74,247	\$ 117,825
12	\$ 47,171	\$ 64,094	\$ 75,932	\$ 120,499

The base salary schedule for the period September 1, 2024 through August 31, 2025 shall be as follows:

Level	Associate B	Associate A	Professional B	Professional A
0	\$ 24,394	\$ 32,815	\$ 40,219	\$ 76,003
1	\$ 26,631	\$ 35,892	\$ 43,719	\$ 80,200
2	\$ 28,872	\$ 38,972	\$ 47,215	\$ 84,399
3	\$ 31,109	\$ 42,048	\$ 50,713	\$ 88,596
4	\$ 33,347	\$ 45,127	\$ 54,212	\$ 92,792
5	\$ 35,587	\$ 48,205	\$ 57,708	\$ 96,991
6	\$ 37,826	\$ 51,283	\$ 61,207	\$ 101,188
7	\$ 40,065	\$ 54,362	\$ 64,704	\$ 105,384
8	\$ 42,303	\$ 57,439	\$ 68,202	\$ 109,582
9	\$ 44,540	\$ 60,519	\$ 71,700	\$ 113,780
10	\$ 45,551	\$ 61,893	\$ 73,325	\$ 116,362
11	\$ 46,585	\$ 63,298	\$ 74,989	\$ 119,003
12	\$ 47,643	\$ 64,735	\$ 76,691	\$ 121,704